EXTENDED	то	MAY	15,	2018

OMB No. 1545-0047

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Department of the Treasury

Form

<u>99</u>0

ıblic. 90.

Internal Revenue Service

Do not enter social security numbers on this form as it may be made pu	D
Information about Form 990 and its instructions is at www.irs.gov/form9.	9

6 **Open to Public** Inspection

A	For th	e 2016 calendar year, or tax year beginning JUL 1, 2016 and e	enaing J	UN 30, 2017										
B	Check if applicat	le: C Name of organization		D Employer identific	ation number									
	Addr													
	Name Chan	Lame         Doing business as         LOS ANGELES COUNTY MUSEUM OF ART (LACMA)         95-2264067												
		Initial Number and street (or P.0. box if mail is not delivered to street address) Room/suite E Telephone number												
	Final	5905 WILSHIRE BLVD.		323-857	-6142									
_	termi ated			G Gross receipts \$	134,001,284.									
	Amer	LOS ANGELES, CA 90050		H(a) Is this a group re										
	Appli tion pend	<b>F</b> Name and address of principal officer: ANN ROWLAND		for subordinates?	Yes X No									
	-	SAME AS C ABOVE		H(b) Are all subordinates ind	No Yes									
		empt status: 🔟 501(c)(3) 🛄 501(c) ( )◀ (insert no.) 🛄 4947(a)(1) c	or 🛄 527	If "No," attach a l	ist. (see instructions)									
		te: WWW.LACMA.ORG		H(c) Group exemption										
_		f organization: 🔟 Corporation 🔄 Trust 🔄 Association 🔄 Other 🕨	L Year	of formation: 1938 M	State of legal domicile: CA									
Pa	art I	Summary												
ø	1	Briefly describe the organization's mission or most significant activities: SEE SCE	HEDULE O											
anc														
Activities & Governance	2	Check this box 🕨 🛄 if the organization discontinued its operations or dispos												
200	3	Number of voting members of the governing body (Part VI, line 1a)			53									
<u>م</u>	4	Number of independent voting members of the governing body (Part VI, line 1b) $\ .$		51										
ies	5	Total number of individuals employed in calendar year 2016 (Part V, line 2a)		631										
tivit	6	Total number of volunteers (estimate if necessary)		301										
Ac		Total unrelated business revenue from Part VIII, column (C), line 12			65,992.									
	b	Net unrelated business taxable income from Form 990-T, line 34	<u></u>		-108,294.									
				Prior Year	Current Year									
iue	8	Contributions and grants (Part VIII, line 1h) SEE SCHEDUI		36,575,146.	76,352,458.									
Revenue	9	Program service revenue (Part VIII, line 2g)		36,888,816.	39,839,778.									
Re	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		6,174,150.	9,400,094.									
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		3,697,461. 83,335,573.	4,014,193. 129,606,523.									
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		472,248.	807,285.									
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4)		472,240.	0.									
		Salaries, other compensation, employee benefits (Part IX, column (A), line 4)		37,696,384.	34,940,944.									
Expenses	160	Professional fundraising fees (Part IX, column (A), line 11e)		0	200,342.									
pen	h	Total fundraising expenses (Part IX, column (A), line 25)		••										
Ĕ	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		70,818,797.	100,017,476.									
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		108,987,429.	135,966,047.									
	19	Revenue less expenses. Subtract line 18 from line 12SEE_SCHEDUI		-25,651,856.	-6,359,524.									
Or es				ginning of Current Year	End of Year									
Net Assets or Fund Balances	20	Total assets (Part X, line 16)		709,060,802.	714,151,079.									
Ass	21	Total liabilities (Part X, line 26)		507,474,444.	463,310,269.									
Net	22	Net assets or fund balances. Subtract line 21 from line 20		201,586,358.	250,840,810.									
		Signature Block												

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

	Cignoture of officer		Doto									
Sign	Signature of officer	Date	Date									
Here	ANN ROWLAND, CHIEF FINANCIAL OFFI	CER										
	Type or print name and title	Type or print name and title										
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN								
Paid	LIOR TEMKIN	LIOR TEMELE	04/25/18	self-employed								
Preparer	Firm's name SINGERLEWAK LLP		Firm's	Firm's EIN 95-2302617								
Use Only	Firm's address 👞 10960 WILSHIRE BLVD. STE	700										
	LOS ANGELES, CA 90024-37	83	Phone	eno.(310) 477-3924								
May the II	RS discuss this return with the preparer shown abo	ove? (see instructions)		X Yes No								
632001 11-1	1-16 LHA For Paperwork Reduction Act Notic	ce, see the separate instructions.		Form <b>990</b> (2016)								

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission:	
	SEE SCHEDULE O	
2	Did the organization undertake any significant program services during the year which were not listed on the	
٢		X Yes
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by e	expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total exp	penses, and
	revenue, if any, for each program service reported.	
4a	(Code:         ) (Expenses \$ 38,769,978.         including grants of \$ ) (Revenue \$)	
	FACILITY ENHANCEMENT	
	IN FISCAL 2016-2017, LACMA ENGAGED IN ARCHITECTURAL PLANNING,	
	ENVIRONMENTAL IMPACT STUDIES, AND OTHER WORK TOWARDS A MAJOR, NEW	
	MUSEUM BUILDING. THESE COSTS WERE NOT CAPITALIZED. THIS CATEGORY OF	
	EXPENSE ALSO REFLECTS FINANCING AND DEPRECIATION EXPENSE REPRESENTING	
	AMORTIZATION OF THE CAPITALIZED COSTS OF CONSTRUCTING THE MUSEUM'S	
	PHYSICAL FACILITIES, AN ACTIVITY THAT IS ONE OF THE CORE REASONS MUSEUM	
	ASSOCIATES WAS FOUNDED.	
4b	(Code: ) (Expenses \$ 34,490,553. including grants of \$ 807,284. ) (Revenue \$	1,446,36
	EXHIBITION, CURATORIAL, CONSERVATION & ART PROGRAMS	
	LACMA PRESENTED 37 EXHIBITIONS AND PERMANENT COLLECTION INSTALLATIONS	
	IN FISCAL 2016-2017, FEATURING ARTWORKS FROM ITS OWN COLLECTION AND	
	FROM LENDERS AROUND THE WORLD. PUBLIC PROGRAMS, FILMS, AND CONCERTS ARE	
	DEVELOPED IN COORDINATION WITH SPECIAL EXHIBITIONS. MANY WORKS FROM THE	
	MUSEUM'S COLLECTION OF OVER 135,000 OBJECTS ARE TREATED BY	
	MUSEUM'S COLLECTION OF OVER 135,000 OBJECTS ARE TREATED BY CONSERVATORS, WHILE THE MUSEUM'S RESEARCH LIBRARY AND SCHOLARLY	
	,	
	CONSERVATORS, WHILE THE MUSEUM'S RESEARCH LIBRARY AND SCHOLARLY	
	CONSERVATORS, WHILE THE MUSEUM'S RESEARCH LIBRARY AND SCHOLARLY PUBLICATIONS PROVIDE REFERENCE SUPPORT TO MUSEUM STAFF AND OUTSIDE	
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4c	CONSERVATORS, WHILE THE MUSEUM'S RESEARCH LIBRARY AND SCHOLARLY PUBLICATIONS PROVIDE REFERENCE SUPPORT TO MUSEUM STAFF AND OUTSIDE SCHOLARS. ALL OF THESE ACTIVITIES SERVE TO MEET THE GOALS OF CONSERVATION, EXHIBITION AND INTERPRETATION OF THE ART INTO MEANINGFUL AESTHETIC, INTELLECTUAL, AND CULTURAL EXPERIENCES.	225,51
4c	CONSERVATORS, WHILE THE MUSEUM'S RESEARCH LIBRARY AND SCHOLARLY PUBLICATIONS PROVIDE REFERENCE SUPPORT TO MUSEUM STAFF AND OUTSIDE SCHOLARS. ALL OF THESE ACTIVITIES SERVE TO MEET THE GOALS OF CONSERVATION, EXHIBITION AND INTERPRETATION OF THE ART INTO MEANINGFUL	225,518
4c	CONSERVATORS, WHILE THE MUSEUM'S RESEARCH LIBRARY AND SCHOLARLY         PUBLICATIONS PROVIDE REFERENCE SUPPORT TO MUSEUM STAFF AND OUTSIDE         SCHOLARS. ALL OF THESE ACTIVITIES SERVE TO MEET THE GOALS OF         CONSERVATION, EXHIBITION AND INTERPRETATION OF THE ART INTO MEANINGFUL         AESTHETIC, INTELLECTUAL, AND CULTURAL EXPERIENCES.         (Code:) (Expenses \$28,118,628. including grants of \$) (Revenue \$)         ART ACQUISITION	225,51
4c	CONSERVATORS, WHILE THE MUSEUM'S RESEARCH LIBRARY AND SCHOLARLY         PUBLICATIONS PROVIDE REFERENCE SUPPORT TO MUSEUM STAFF AND OUTSIDE         SCHOLARS. ALL OF THESE ACTIVITIES SERVE TO MEET THE GOALS OF         CONSERVATION, EXHIBITION AND INTERPRETATION OF THE ART INTO MEANINGFUL         AESTHETIC, INTELLECTUAL, AND CULTURAL EXPERIENCES.         (Code:) (Expenses \$28,118,628. including grants of \$) (Revenue \$)         ART ACQUISITION	225,51
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4d 4e	CONSERVATORS, WHILE THE MUSEUM'S RESEARCH LIBRARY AND SCHOLARLY PUBLICATIONS PROVIDE REFERENCE SUPPORT TO MUSEUM STAFF AND OUTSIDE SCHOLARS. ALL OF THESE ACTIVITIES SERVE TO MEET THE GOALS OF CONSERVATION, EXHIBITION AND INTERPRETATION OF THE ART INTO MEANINGFUL AESTHETIC, INTELLECTUAL, AND CULTURAL EXPERIENCES. (Code:)(Expenses \$28,118,628. including grants of \$)(Revenue \$	
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	990 (2016) MUSEUM ASSOCIATES 95-2264067		Р	age <b>3</b>
Pa	t IV Checklist of Required Schedules			
		_	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	Х	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
с	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	X	L
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	X	L
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Х	Ļ
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	Ļ
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х

MUSEUM ASSOCIATES

Form **990** (2016)

95-2264067

632003 11-11-16

Form	990 (2016) MUSEUM ASSOCIATES 95-2	264067	Р	age <b>4</b>
Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
<b>20</b> a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II		Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	nt		
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J		X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of	the		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
<b>2</b> 5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	t k		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II			Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III			X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part	/V 28b		Х
с	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an of	ficer,		
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M		Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M		Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I			Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes, " complete			
	Schedule N, Part II			Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I			Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1		X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		<b> </b>	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization			
	If "Yes," complete Schedule R, Part V, line 2			X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI			X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	

Form **990** (2016)

632004 11-11-16

Form	990 (2016) MUSEUM ASSOCIATES 95-2264067		P	age 5
Pa	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 30	7		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	D		
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 63	L		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х	
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
39	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	х	
	If "Yes," has it filed a Form 990-T for this year? <i>If "No," to line 3b, provide an explanation in Schedule O</i>	3b	x	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	- 55		
та	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
h	If "Yes," enter the name of the foreign country:	та		
b	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
Fe	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	Fe		х
		5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		^
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
юа	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	0-		x
	any contributions that were not tax deductible as charitable contributions?	6a		^
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	_	77	
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		
	to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.) 11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
с	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
			000	(0040

Form **990** (2016)

632005 11-11-16

Form	990 (2016) MUSEUM ASSOCIATES		95-22640	67	F	Page 6
Pa	t VI Governance, Management, and Disclosure For each "Yes" response to lines 2 th	rough	7b below, and fo	ra "No" .	respor	ise
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O	. See ii	nstructions.			
	Check if Schedule O contains a response or note to any line in this Part VI					X
Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		53		
	If there are material differences in voting rights among members of the governing body, or if the governing			_		
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent	1b		51		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationshi	p with	anv other	-		
	officer, director, trustee, or key employee?	-	•	2		х
3	Did the organization delegate control over management duties customarily performed by or under th					
	of officers, directors, or trustees, or key employees to a management company or other person?			3		x
4	Did the organization make any significant changes to its governing documents since the prior Form					х
5	Did the organization become aware during the year of a significant diversion of the organization's as					х
6	Did the organization have members or stockholders?					X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a					
	more members of the governing body?			7a		x
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s					
	persons other than the governing body?			7b	1	x
3	Did the organization contemporaneously document the meetings held or written actions undertaken during the year					
	The governing body?		-	8a	x	
b	Each committee with authority to act on behalf of the governing body?				x	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea					
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			. 9		x
ec	tion B. Policies (This Section B requests information about policies not required by the Internal R			<u> </u>		
					Yes	No
0a	Did the organization have local chapters, branches, or affiliates?			10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such c					
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
1a	Has the organization provided a complete copy of this Form 990 to all members of its governing bod	ly befo	re filing the form	? <b>11a</b>	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
2a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	to cont	licts?	12b	X	
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	′es," de	escribe			
	in Schedule O how this was done			12c	Х	
3	Did the organization have a written whistleblower policy?			13	Х	
4	Did the organization have a written document retention and destruction policy?			14	Х	
5	Did the process for determining compensation of the following persons include a review and approve					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official			15a	x	
	Other officers or key employees of the organization				X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment w	rith a			
	taxable entity during the year?			16a		x
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga	nizatio	n's			
	exempt status with respect to such arrangements?			16b		
ec	tion C. Disclosure					
7	List the states with which a copy of this Form 990 is required to be filed CA					
8	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	Г (Secti	on 501(c)(3)s on	ly) availal	ble	
	for public inspection. Indicate how you made these available. Check all that apply.					
	X Own website Another's website X Upon request Other (explain	in Sch	edule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, co	nflict o	f interest policy,	and finar	ncial	
	statements available to the public during the tax year.		-			
20	State the name, address, and telephone number of the person who possesses the organization's bo	oks an	d records:			
	ANN ROWLAND, CHIEF FINANCIAL OFFICER - (323) 857-6142					
	5905 WILSHIRE BLVD., LOS ANGELES, CA 90036					
200	3 11-11-16			Forr	n <b>990</b>	(2016)
	6				• •	-
70	425 701224 4530 2016.05070 MUSEUM ASSOCIA	res		45	30_	1

Form 990 (2		95-2264067	Page 7
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest C	ompensated	
	Employees, and Independent Contractors		
	Check if Schedule O contains a response or note to any line in this Part VII		X
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees		

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)	Ī		((	C)			(D)	(E)	(F)
Name and Title	Average		Position (do not check more than one box, unless person is both an		Reportable	Reportable	Estimated			
	hours per week					is bot pr/trus		compensation from	compensation from related	amount of other
	(list any	ctor						the	organizations	compensation
	hours for	r direo				ted		organization	(W-2/1099-MISC)	from the
	related	stee o	'u stee			ensat		(W-2/1099-MISC)		organization
	organizations	al trus	onal tr		loyee	comp				and related
	below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) TONY P. RESSLER	0,50	Ē	ŝ	5	Åe	E E	윤			
CO-CHAIR OF THE BOARD	0.50	x		x				0.	0.	0.
(2) ELAINE P. WYNN	0.50				-	$\vdash$		· · ·	<u> </u>	••
CO-CHAIR OF THE BOARD	0.00	x		x				0.	0.	0.
(3) WILLIAM H. AHMANSON	0.50								- •	
VICE CHAIR		x		x				0.	0.	0.
(4) WILLOW BAY	0.50									
VICE CHAIR		x		x				0.	0.	0.
(5) ROBERT KOTICK	0.50									
VICE CHAIR		x		х				0.	0.	0.
(6) WALLIS ANNENBERG	0.50									
TRUSTEE		х						0.	0.	0.
(7) MARK ATTANASIO	0.50									
TRUSTEE		Х						0.	0.	0.
(8) AMBASSADOR NICOLE AVANT	0.50									
TRUSTEE		Х						0.	0.	0.
(9) DR. REBECKA BELLDEGRUN	0.50									
TRUSTEE		Х						0.	0.	0.
(10) ALISON BERG	0.50									
TRUSTEE		х						0.	0.	0.
(11) NICOLAS BERGGRUEN	0.50									
TRUSTEE	0.50	X		<u> </u>	-			0.	0.	0.
(12) DAVID C. BOHNETT TRUSTEE	0.50	x						0.	0.	0
(13) ANDREW BRANDON-GORDON	0.50	^		-	-	-	-	U.	U.	0.
TRUSTEE	0.50	x						0.	0.	0.
(14) SUZANNE DEAL BOOTH	0.50			-	-	$\vdash$		· · ·	<u> </u>	
TRUSTEE		x						0.	0.	0.
(15) TROY CARTER	0.50							 	· · ·	
TRUSTEE		x						0.	0.	0.
(16) EVA CHOW	0.50					1				
TRUSTEE		x						0.	0.	0.
(17) ANN COLGIN	0.50					1				
TRUSTEE		x						0.	0.	0.
622007 11 11 16										Form <b>990</b> (2016)

632007 11-11-16

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7

Form **990** (2016)

Form 990 (2016) MUSEUM ASSOCI	ATES								95-2264	4067		Р	age <b>8</b>
Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	vees	, an	d Hi	ighe	st C	Compensated Employe	es (continued)				
(A) Name and title	<b>(B)</b> Average hours per week	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					h an	1	<b>(E)</b> Reportable compensatic from related	on		(F) stimate nount	of
	(list any hours for related organizations below line)	tee or director	Institutional trustee	Officer		Highest compensated employee		from the organization (W-2/1099-MISC)	organization (W-2/1099-MIS	IS	fi org an	other pensa om th anizat d relat anizati	ation le tion ted
(18) JANET CROWN	0.50												
TRUSTEE		х						0.		Ο.			0.
(19) KELVIN DAVIS TRUSTEE	0.50	x						0.		0.			0.
(20) KELLY DAY	0.50						$\vdash$	· · ·		••			
TRUSTEE	0,00	x						0.		0.			Ο.
(21) JOSHUA S. FRIEDMAN	0.50									- •			
TRUSTEE		x						0.		Ο.			Ο.
(22) GABRIELA GARZA	0.50												
TRUSTEE		x						0.		Ο.			Ο.
(23) THELMA GOLDEN	0.50												
TRUSTEE		x						0.		Ο.			0.
(24) TOM GORES	0.50												
TRUSTEE		х						0.		Ο.			0.
(25) CAROLINE GRAINGE	0.50												
TRUSTEE		Х						0.		0.			0.
(26) BRAD GREY	0.50												
TRUSTEE		Х						0.		0.			0.
1b Sub-total								0.		0.			0.
c Total from continuation sheets to Part VI								4,040,132.		470.			,163.
d Total (add lines 1b and 1c)								4,040,132.	,	470.		885	,163.
2 Total number of individuals (including but n	ot limited to tr	iose	liste	ed al	DOV	e) wi	no r	received more than \$100	,000 of reportab	le			48
compensation from the organization												Yes	No
<b>3</b> Did the organization list any <b>former</b> officer,	director, or tru	uste	e, ke	ey er	nplo	oyee	, or	highest compensated e	mployee on				
line 1a? If "Yes," complete Schedule J for s											3		x
4 For any individual listed on line 1a, is the su	m of reportab	le co	omp	ensa	atior	n and	d ot	her compensation from	the organization				
and related organizations greater than \$150	),000? If "Yes,	" со	mple	ete S	Sche	edul	e J i	for such individual			4	Х	
5 Did any person listed on line 1a receive or a	ccrue compe	nsat	ion 1	from	any	/ uni	relat	ted organization or indiv	idual for services	6			
rendered to the organization? If "Yes," com	plete Schedul	e J f	or s	uch	pers	son					5		X
Section B. Independent Contractors													
1 Complete this table for your five highest co	-									npens	ation	from	
the organization. Report compensation for	the calendar y	ear	endi	ng v	vith	or w	/ithi		year.				
(A) Name and business	address							(B) Description of s	ervices	С	י) ompe	<b>C)</b> nsatio	'n
ALLIED BARTON SECURITY SERVICES, EIGH							-						
TOWER BRIDGE, 161 WASHINGTON ST., STE								SECURITY			7	205	,474.
SKIDMORE, OWINGS & MERRILL LLP, 15 WA											-	/	
STREET, 24TH FLOOR, NEW YORK, NY 1000								ARCHITECTURAL CONS	ULTING		6	,261	,925.
ATELIER PETER ZUMTHOR & PARTNER,													
ARCHITEKTURBURO SUSSWINKEL 20,								ARCHITECTURE			2	,426	,933.
US ART COMPANY INC													
66 PACELLA PARK DR., RANDOLPH, MA 023								SHIPPING & STORAGE			1	,362	,001.
PATINA RESTAURANT GROUP LLC, 1150 S.	OLIVE												
ST. STE. TGL, LOS ANGELES, CA 90015								CATERING			1	,074	,952.
2 Total number of independent contractors (i		ot li	mite	d to			steo	d above) who received n	ore than				
\$100,000 of compensation from the organiz		<b>m</b> ~			4	4					_	000	
SEE PART VII, SECTION A CONTINU	ATION SHEE	тS									Form	<b>330</b> (	2016)

632008 11-11-16

	( Pos eck all	<b>C)</b> sition			Compensated Employ (D) Reportable compensation from the organization	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of
Inuvidual Justee of unector	Pos eck all	that	app	ly)	Reportable compensation from the organization	Reportable compensation from related	Estimated
Inuvidual Justee of unector		that	app	ly)	compensation from the organization	compensation from related	
Interior interior	Ional rusice			ly)	from the organization	from related	amount of
ζ	Insurutional duscee Officer	Key employee	thest compensated employee		the organization		
ζ	Insurutional pustee Officer	Key employee	jhest compensated employee		organization		other
ζ	Officer	Key employee	Jhest compensated emp			organizations	compensation
ζ	Officer	Key employee	jhest compensated		(M/ 0/1000 MICC)	(W-2/1099-MISC)	from the
ζ	Officer	Key employee	jhest compen		(W-2/1099-MISC)		organization and related
ζ	Officer	Key emplo	ghest coi				organizations
ζ	Officer	Key er	he	<u>_</u>			organizationo
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╈							
2					Ο.	Ο.	0.
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<u>x</u>	- 1				Ο.	Ο.	0.
<u>x</u>						i	
-						0.	0.0.

Form 990 MUSEUM ASSOCI	ATES							95-2264067				
Part VII Section A. Officers, Directors, Tru	Compensated Employ	ees (continued)										
(A)	(B)			(0	C)			(D)	(E)	(F)		
Name and title	Average			Pos	ition	I		Reportable	Reportable	Estimated		
	hours	(cl	neck	k all '	that	app	ly)	compensation	compensation	amount of		
	per							from	from related	other		
	week	or				oloyee		the organization	organizations (W-2/1099-MISC)	compensation from the		
	(list any hours for	direct				d em		(W-2/1099-MISC)	(1099-10130)	organization		
	related	ee or	stee			n sate				and related		
	organizations	trust	lal tru		o yee	ompe				organizations		
	below	Individual trustee or director	Institutional trustee	Ser	Key employee	Highest compensated employee	ner					
	line)	Indi	Inst	Officer	Key	Higl	Former					
(47) ERIC SMIDT	0.50									0		
TRUSTEE (48) MICHAEL G. SMOOKE	0.50	X						0.	0.	0.		
TRUSTEE	0.50	x						0.	0	0		
(49) JONATHAN D. SOKOLOFF	0.50	~			-			0.	0.	0.		
TRUSTEE	0.50	x						0.	0.	0		
(50) STEVE TISCH	0.50	^		-	-			U.	0.	0.		
TRUSTEE	0.50	x						0.	0.	0		
(51) CASEY WASSERMAN	0.50	^			-			· · ·	0.	0.		
TRUSTEE	0.50	x						0.	0.	0.		
(52) DASHA ZHUKOVA	0.50											
TRUSTEE		x						0.	0.	0.		
(53) ANN ZIFF	0.50											
TRUSTEE		x						0.	Ο.	0.		
(54) MICHAEL GOVAN	40.00											
CEO & WALLIS ANNENBERG DIRECTOR				x				1,132,122.	188,113.	198,300.		
(55) FRED GOLDSTEIN	40.00											
SVP, GENERAL COUNSEL & SECRETARY				x				328,703.	Ο.	70,991.		
(56) ANN ROWLAND	40.00											
CHIEF FINANCIAL OFFICER				х				69,553.	165,276.	122,859.		
(57) DIANA VESGA	40.00											
CHIEF OPERATING OFFICER					Х			525,833.	Ο.	55,090.		
(58) MELISSA BOMES	40.00											
SVP OF DEVELOPMENT & AUDIENCE STRATE					X			352,131.	0.	34,172.		
(59) NANCY THOMAS	40.00											
SR. DEPUTY DIRECTOR OF ART ADMIN AND					Х			119,985.	124,837.	87,330.		
(60) ZOE KAHR	40.00											
DEPUTY DIRECTOR OF EXHIBITIONS & PLA					Х			238,794.	0.	16,061.		
(61) MARK MITCHELL	40.00											
BUDGET AND INVESTMENT OFFICER	40.00				X			232,033.	0.	48,495.		
(62) JANE BURRELL	40.00							140 (10	RE 011			
SVP, EDUCATION & PUBLIC PROGRAMS	40.00				X			142,612.	75,311.	72,767.		
(63) KRISTEN SHEPHERD	40.00					v		216 210	0	26 505		
AVP, AUDIENCE STRATEGY & SERVICES (64) OLYMPIA AMMON	40.00			-	-	X		216,219.	0.	26,595.		
AVP, INDIVIDUAL GIVING	40.00					x		211 326	0.	2 1/5		
(65) LORI JO HARTMAN	40.00							211,326.	0.	2,145.		
VP, FACILITIES AND SECURITY OPERATIO	40.00					x		198,990.	0.	17 812		
(66) STEPHANIE BARRON	40.00							150,590.	0.	17,812.		
SENIOR CURATOR & DEPT HEAD						x		82,077.	107,933.	84,285.		
Total to Part VII, Section A, line 1c												
								I		L		

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Form 990 MUSEUM ASSOCI			95-2264067							
Part VII Section A. Officers, Directors, Tru	istees, Key Er	nplo	oyee	es, a	nd H	ligh	est	Compensated Employ	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average			Pos				Reportable	Reportable	Estimated
	hours	(cl	(check all that ap			app	ly)	compensation	compensation	amount of
	per week					e.		from	from related organizations	other compensation
	(list any	tor				ploye		the organization	(W-2/1099-MISC)	from the
	hours for	r direc				ed em		(W-2/1099-MISC)		organization
	related	stee or	ustee			en sat				and related
	organizations	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee				organizations
	below line)	dividu	stituti	Officer	y em	ghest	Former			
(CA) DINA MAGNANT KEDDEL	, 	드	=	5	ž	Ξ	8			
(67) DIANA MAGALONI-KERPEL DEPUTY DIRECTOR & DIRECTOR OF THE PR	40.00					x		180 754	0.	48,261.
DEPOIL DIRECTOR & DIRECTOR OF THE PR				-		^	-	189,754.	0.	40,201.
			-	-		-	-			
Total to Part VII, Section A, line 1c								4,040,132.	661,470.	885,163.

n 990 () <b>rt VII</b>	(==:=)	ASSOCIATES				95-2264067	Pag
			or note to any lin	e in this Part VIII			2
	Check if Schedule O cont			(A) Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue exclud from tax unde sections 512 - 514
1 a	Federated campaigns	1a					
b	Membership dues	1b	7,667,087.				
с	Fundraising events	1c	2,288,368.				
	Related organizations						
е	Government grants (contribut	ions) <b>1e</b>	366,167.				
f	All other contributions, gifts, gran	ts, and					
	similar amounts not included abo	ve 1f	66,030,836.				
g	Noncash contributions included in lines	1a-1f: \$	19,201,051.				
h	Total. Add lines 1a-1f			76,352,458.			
			Business Code				
2 a	COUNTY OPERATING CONTR		900099	23,925,000.	23,925,000.		
b	ADMISSIONS		900099	10,113,675.	10,113,675.		
с	PARKING REVENUE		900099	3,162,019.	3,162,019.		
d	EXHIBITION REVENUE		900099	1,446,365.	1,446,365.		
е	SPECIAL PROJECT REVENU		900099	540,014.	540,014.		
f	All other program service reve	enue	900099	652,705.	652,705.		
g	Total. Add lines 2a-2f		►	39,839,778.			
3	Investment income (including	dividends, inter	est, and				
other similar amounts)				1,500,028.		65,992.	1,434,0
4	Income from investment of tax	x-exempt bond p	proceeds				
5	Royalties		►	190,005.			190,0
		(i) Real	(ii) Personal				
6 a	Gross rents	1,397,539.	,				
b	Less: rental expenses	0.					
	Rental income or (loss)	1,397,539.					
d	Net rental income or (loss)		🕨	1,397,539.			1,397,5
7 a	Gross amount from sales of	(i) Securities	(ii) Other				
	assets other than inventory	7,900,066.	,				
b	Less: cost or other basis			SEE SCHEDULE	0		
	and sales expenses	0.	,		Ĵ.		
	Gain or (loss)	7,900,066.	-				
	Net gain or (loss)		🕨	7,900,066.			7,900,0
8 a	Gross income from fundraisin	•					
	including \$ 2,288						
	contributions reported on line		0.016.074				
	Part IV, line 18						
	Less: direct expenses			0			
	Net income or (loss) from fund	-	····· •	0.			
9 a	Gross income from gaming ac						
	Part IV, line 19						
	Less: direct expenses		L				
	Net income or (loss) from gam	-	····· <b>•</b>				
10 a	Gross sales of inventory, less		2 521 270				
	and allowances						
	Less: cost of goods sold			1 053 499	1 053 490		
c	Net income or (loss) from sale			1,053,489.	1,053,489.		
11 ~	Miscellaneous Revenu FOOD SERVICES	C	Business Code 900099	527,321.			527,3
			900099	387,399.	387,399.		521,5
b	FACILITY USE FEE		900099	294,335.	, <sup>,</sup> , , , , , , , , , , , , , , , , ,		294,3
ر ایر			900099	164,105.			164,1
	All other revenue			1,373,160.			104,1
е 12	Total. Add lines 11a-11d			129,606,523.	41,280,666.	65,992.	11,907,4
	Total revenue. See instructions.			- LLL UUU JLJ.		00,004.	ı <u>⊥⊥ 20/4</u>

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Form 990 (2016) MUSEUM ASSOCIATES
Part IX Statement of Functional Expenses

Page 10

Secti	ion 501(c)(3) and 501(c)(4) organizations must com			, , ,	Г
	Check if Schedule O contains a respon				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	542,687.	542,687.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	122,595.	122,595.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	142,003.	142,003.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,979,912.	1,067,925.	1,232,705.	679,282
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	25,638,042.	18,495,334.	4,260,615.	2,882,093
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	1,748,363.	1,304,141.	266,573.	177,649
9	Other employee benefits	2,653,559.	1,818,121.	545,859.	289,579
10	Payroll taxes	1,921,068.	1,368,900.	328,599.	223,569
11	Fees for services (non-employees):				
а	Management	142.456	111.005	00.404	1
b	Legal	143,456.	114,325.	28,131.	1,000
	9 ·····	65,700.		65,700.	
d	, , , , , , , , , , , , , , , , , , ,	000 040			000 240
e	Professional fundraising services. See Part IV, line 17	200,342.		1 070 054	200,342
f	Investment management fees	1,070,954.		1,070,954.	
g	Other. (If line 11g amount exceeds 10% of line 25,	11 050 004		1 051 041	216 247
	column (A) amount, list line 11g expenses on Sch 0.)	11,250,024.	9,682,536.	1,251,241.	316,247
12	Advertising and promotion	307,179.	296,620.	9,961.	
13	Office expenses	4,068,460. 1,409,379.	3,129,085. 903,083.	432,858.	506,517 89,346
14	Information technology	72,011.	71,659.	416,950. 352.	09,340
15	Royalties	4,549,479.	4,188,950.	345,511.	15,018
16		1,330,896.	1,199,406.	40,245.	91,245
	Travel	1,330,090.	1,199,400.	40,245.	91,245
18	Payments of travel or entertainment expenses				
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	14,309,051.	14,309,051.		
20	Interest	14,309,031.	14,309,031.		
21	Payments to affiliates Depreciation, depletion, and amortization	7,838,479.	7,581,948.	256,531.	
22	La su una su la	1,520,190.	1,512,166.	5,968.	2,056
23	Insurance Other expenses. Itemize expenses not covered	1,520,150.	1,512,100.	5,500.	2,050
24	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	ART ACQUISITION	28,118,628.	28,118,628.		
b	CONSTRUCTION COSTS	16,878,979.	16,878,979.		
с	ART INSTALLATION & PUBL	4,230,114.	4,226,114.		4,000
d	HOSPITALITY	911,972.	741,743.	27,316.	142,913
е	All other expenses	1,942,525.	1,559,201.	270,898.	112,426
25	Total functional expenses. Add lines 1 through 24e	135,966,047.	119,375,200.	10,856,967.	5,733,880
26	Joint costs. Complete this line only if the organization		87.80%	8.00%	4.20%
	reported in column (B) joint costs from a combined	CURRENT YEAR			
	educational campaign and fundraising solicitation.	PRIOR YEAR	84.15%	10.24%	5.61%

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\_\_\_\_\_ if following SOP 98-2 (ASC 958-720)

Check here

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	6	Loans and other receivables from other disqualifi	ied pe	rsons (as defined under			
		section 4958(f)(1)), persons described in section	4958(	c)(3)(B), and contributing			
		employers and sponsoring organizations of section	on 50 <sup>-</sup>	1(c)(9) voluntary			
3		employees' beneficiary organizations (see instr).	Comp	lete Part II of Sch L		6	
2	7	Notes and loans receivable, net		[		7	
Ć	8	Inventories for sale or use			797,911.	8	455,723.
	9	Prepaid expenses and deferred charges			106,459.	9	69,236.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	349,915,442.			
	b	Less: accumulated depreciation	10b	75,939,695.	281,727,651.	10c	273,975,747.
	11	Investments - publicly traded securities			148,980,898.	11	146,481,487.
	12	Investments - other securities. See Part IV, line 1			174,398,168.	12	201,837,469.
	13	Investments - program-related. See Part IV, line 1				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11		SEE SCHEDULE O	13,185,562.	15	0.
	16	Total assets. Add lines 1 through 15 (must equa			709,060,802.	16	714,151,079.
	17	Accounts payable and accrued expenses			9,916,358.	17	9,023,235.
	18	Grants payable		18			
	19	Deferred revenue			39,473,380.	19	37,831,201.
	20	Tax-exempt bond liabilities		SEE SCHEDULE O	343,000,000.	20	330,425,352.
	21	Escrow or custodial account liability. Complete P				21	
S	22	Loans and other payables to current and former	officer	s, directors, trustees,			
		key employees, highest compensated employees	s, and	disqualified persons.			
2		Complete Part II of Schedule L				22	
1	23	Secured mortgages and notes payable to unrelat	1,650,001.	23	401,075.		
	24	Unsecured notes and loans payable to unrelated	parties		24		
	25	Other liabilities (including federal income tax, pay	ables	to related third			
		parties, and other liabilities not included on lines	17-24)	. Complete Part X of			
		Schedule D		SEE SCHEDULE O	113,434,705.	25	85,629,406.
	26	Total liabilities. Add lines 17 through 25			507,474,444.	26	463,310,269.
		Organizations that follow SFAS 117 (ASC 958)	, chec	k here 🕨 🗴 and			
2		complete lines 27 through 29, and lines 33 and	d 34.				
	27	Unrestricted net assets			53,439,777.	27	96,784,910.
2	28	Temporarily restricted net assets			126,082,157.	28	131,819,141.
2	29	<b>E</b>		<u></u>	22,064,424.	29	22,236,759.
5		Organizations that do not follow SFAS 117 (AS	SC 958	3), check here 🕨 🗌			
5		and complete lines 30 through 34.					
3	30	Capital stock or trust principal, or current funds				30	
2	31	Paid-in or capital surplus, or land, building, or equ	uipmei	nt fund		31	
5	32	Retained earnings, endowment, accumulated inc	come,	or other funds		32	
	33	Total net assets or fund balances			201,586,358.	33	250,840,810.
	34	Total liabilities and net assets/fund balances			709,060,802.	34	714,151,079.
							Form <b>990</b> (2016)

3 Pledges and grants receivable, net

Check if Schedule O contains a response or note to any line in this Part X

Cash - non-interest-bearing

Savings and temporary cash investments

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4 Accounts receivable, net

5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 1

2

3

4

5

(B) End of year

(A)

Beginning of year

3,859,173

78,212,957

7,792,023.

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Х

2,233,788.

82,629,148.

6,468,481.

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Form 990 (2016)

1

2

Assets

Liabilities

Net Assets or Fund Balances

Form	990 (2016) MUSEUM ASSOCIATES	95-2264067		Pa	ge <b>12</b>
-	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	129	,606	,523.
2	Total expenses (must equal Part IX, column (A), line 25)	2	135	,966	,047.
3	Revenue less expenses. Subtract line 2 from line 1	3	-6	,359	,524.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	201	,586	,358.
5	Net unrealized gains (losses) on investments	5	26	,099	,104.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9	29	,514	,872.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	250	,840	,810.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?		3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	000	

Form **990** (2016)

632012 11-11-16

**SCHEDULE A** 

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

# Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at WWW.irs.gov/form990.

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

2016	
Open to Public	

OMB No. 1545-0047

N

Nar	ne of	the organization							identification numbe
	unde I		ASSOCIATES						5-2264067
	art I	Reason for Public						S.	
The	orgar	nization is not a private found		<b>.</b> .		,			
1	$\square$	A church, convention of ch					1)(A)(i).		
2		A school described in sect							
3		A hospital or a cooperative							
4		A medical research organiz	ation operated in co	njunction with a hospita	l described	d in <b>sectio</b>	n 170(b)(1)(A	)(iii). Enter	the hospital's name,
		city, and state:							
5		An organization operated for		llege or university owne	d or opera	ted by a g	overnmental ı	unit descrit	ped in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)						
6		A federal, state, or local go	-						
7	X	An organization that norma		intial part of its support	from a gov	ernmental	unit or from t	he general	public described in
		section 170(b)(1)(A)(vi). (C							
8		A community trust describe							
9		An agricultural research or							
		or university or a non-land-	grant college of agric	ulture (see instructions)	Enter the	name, cit	y, and state o	f the colleg	je or
		university:							
10		An organization that norma	•						•
		activities related to its exen							
		income and unrelated busin		e (less section 511 tax) fr	om busine	esses acqu	lired by the or	ganization	after June 30, 1975.
		See section 509(a)(2). (Co	, ,						
11	$\square$	An organization organized		, ,	2				
12		An organization organized a							
		more publicly supported or lines 12a through 12d that							
a		<b>Type I.</b> A supporting orga							
· ·		the supported organization							
		organization. You must o			a majonty				supporting
b		<b>Type II.</b> A supporting org			tion with it	ts sunnort	ed organizatio	on(s) by ha	avina
~	,	control or management of							
		organization(s). You mus						.gee eer	
c	: [	Type III functionally inte			in connec	tion with.	and functiona	llv integrat	ed with.
		its supported organizatio						, ,	,
c		Type III non-functionally	.,.	<i>,</i> .		-		rted organ	ization(s)
		that is not functionally int							
		requirement (see instruct	tions). You must con	nplete Part IV, Sections	s A and D,	, and Part	<b>V</b> .		
e		Check this box if the orga	anization received a	written determination fro	om the IRS	that it is a	а Туре I, Туре	II, Type III	
		functionally integrated, o	r Type III non-functio	nally integrated support	ing organi:	zation.			
f	Ente	er the number of supported of	organizations						
<u> </u>		vide the following information		· · ·					
	(	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10	in your governi	1	(v) Amount of support (see ir		(vi) Amount of other support (see instructions)
		organization		above (see instructions))	Yes	No	support (see ii	isti uctionisj	
Tot	al								

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 632021 09-21-16 Schedule A (Form 990 or 990-EZ) 2016 16

2016.05070 MUSEUM ASSOCIATES

### Schedule A (Form 990 or 990-EZ) 2016 MUSEUM ASSOCIATES

95-2264067

Page **2** 

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2012	<b>(b)</b> 2013	(c) 2014	<b>(d)</b> 2015	(e) 2016	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	42,375,861.	70,676,397.	58,194,943.	36,575,146.	76,352,458.	284,174,805.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	42,375,861.	70,676,397.	58,194,943.	36,575,146.	76,352,458.	284,174,805.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						23,487,891.
6	Public support. Subtract line 5 from line 4.						260,686,914.
	ction B. Total Support						,,,
	endar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 4	42,375,861.	70,676,397.	58,194,943.	36,575,146.	76,352,458.	284,174,805.
	Gross income from interest,		,,	,,	,	,	,,
0	dividends, payments received on						
	securities loans, rents, royalties	2 923 908	1 361 289	2 505 362	3 234 628	3 021 580	16 049 767
~	and income from similar sources	2,923,908.	4,364,289.	2,505,362.	3,234,628.	3,021,580.	16,049,767.
9	Net income from unrelated business						
	activities, whether or not the	22 021	AAC (50	0	0	0	160 680
	business is regularly carried on	23,031.	446,658.	0.	0.	0.	469,689.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	850,857.	1,150,691.	649,155.	878,149.	985,764.	, ,
11	Total support. Add lines 7 through 10						305,208,877.
12	1 ,		,			12	186,620,166.
13	First five years. If the Form 990 is for	r the organization's	s first, second, third	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
<u></u>	organization, check this box and stop						<b>&gt;</b>
<u>5e</u>	ction C. Computation of Publ	ic Support Pel	rcentage				
	Public support percentage for 2016 (		-			14	85.41 %
	Public support percentage from 2015					15	83.24 %
16a	a 33 1/3% support test - 2016. If the o						
	stop here. The organization qualifies	as a publicly supp	orted organization				► X
k	o 33 1/3% support test - 2015. If the c	organization did no	t check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check th	nis box
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation			►
17a	a 10% -facts-and-circumstances tes	t - 2016. If the org	anization did not c	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check th	is box and <b>stop h</b>	ere. Explain in Pa	rt VI how the orgar	nization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization	-	
k	0 10% -facts-and-circumstances tes						
	more, and if the organization meets the	-					
	organization meets the "facts-and-cire						
18	Private foundation. If the organizatio						
	<u> </u>						

Schedule A (Form 990 or 990-EZ) 2016

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## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that						
are not an unrelated trade or bus- iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and						
3 received from disgualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9 Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital						
assets (Explain in Part VI.)						
14 First five years. If the Form 990 is for	the organization'	s first. second. thi	rd. fourth. or fifth	tax vear as a section	n 501(c)(3) organ	ization.
check this box and <b>stop here</b>	5					· · · · · · · · · · · · · · · · · · ·
Section C. Computation of Publ	ic Support Pe					-
15 Public support percentage for 2016 (I	ine 8, column (f) d	ivided by line 13,	column (f))		15	%
16 Public support percentage from 2015	Schedule A, Part	III, line 15			16	%
Section D. Computation of Inves	stment Incom	e Percentage	•			
17 Investment income percentage for 20	<b>16</b> (line 10c, colur	nn (f) divided by li	ne 13, column (f))		17	%
18 Investment income percentage from 2	2015 Schedule A,	Part III, line 17			18	%
19a 33 1/3% support tests - 2016. If the	organization did r	not check the box	on line 14, and lin	ne 15 is more than 3	33 1/3%, and line	17 is not
more than 33 1/3%, check this box a	nd <b>stop here.</b> The	e organization qua	lifies as a publicly	supported organiz	ation	
b 33 1/3% support tests - 2015. If the	organization did r	not check a box o	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%	, and
line 18 is not more than 33 1/3%, che	ck this box and <b>s</b>	top here. The org	anization qualifies	as a publicly supp	orted organizatio	n Þ
20 Private foundation. If the organizatio	n did not check a	box on line 14, 19	9a, or 19b, check	this box and see in	structions	
632023 09-21-16						0 or 990-EZ) 2016
			18			

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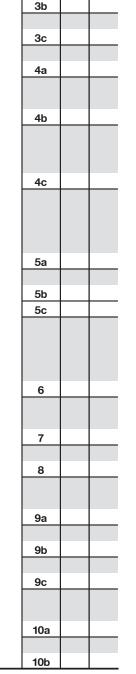
## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in Part VI when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Yes No

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			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		100	110
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
ŭ	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI.</b>	11c		
-	tion B. Type I Supporting Organizations	110		
000			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to		165	
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
•	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
с	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions	).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
a			_	
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
h	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
5	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
		26		
2	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	<u></u>		
-	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		
63202	5 09-21-16 Schedule A (Form 9	90 or 99	30-EZ	2016

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Schedule A (Form 990 or 990-EZ) 2016 MUSEUM ASSOCIATES

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 1 2 2 Recoveries of prior-year distributions Other gross income (see instructions) 3 3 4 4 Add lines 1 through 3 Depreciation and depletion 5 5 Portion of operating expenses paid or incurred for production or 6 collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 Other expenses (see instructions) 7 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a b Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 Subtract line 2 from line 1d 3 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, 4 4 see instructions) 5 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by .035 6 6 Recoveries of prior-year distributions 7 7 8 Minimum Asset Amount (add line 7 to line 6) 8 Section C - Distributable Amount Current Year Adjusted net income for prior year (from Section A, line 8, Column A) 1 1 2 Enter 85% of line 1 2 3 Minimum asset amount for prior year (from Section B, line 8, Column A) 3 4 Enter greater of line 2 or line 3 4 5 5 Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to 6 emergency temporary reduction (see instructions) 6

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

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Section D - Distributions         Current Year           1 Amounts paid to supported organizations to accomplish exempt purposes of supported organizations, in excess of income from activity         Image: Complish exempt support of accomplish exempt purposes of supported organizations           3 Administrative expenses paid to accomplish exempt purposes of supported organizations.         Image: Complish exempt support of accomplish exempt purposes of supported organizations.         Image: Complish exempt support of complish exempt purposes of supported organizations.           6 Other distributions (discribe in Part VI). See instructions         Image: Complish exempt support of complish exempt support of the organization is responsive (provide data in Part VI). See instructions         Image: Complish exempt support of complish exempt support of the organization is responsive (provide data in Part VI). See instructions         Image: Complish exempt support of complish exempt support of the organization is responsive (provide data in Part VI). See instructions         Image: Complish exempt support of complish exempt support support of complish exempt support support of complish exempt support	Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations (continued)	2204007 Fage 7
2       Anounts paid to perform activity furthers exempt purposes of supported organizations       Image: constraints and constraints exempt purposes of supported organizations         3       Administrative expenses paid to accomplie hoximpt purposes of supported organizations       Image: constraints and constraints exempt purposes of supported organizations         4       Anounts paid to acquire exempt-use assets       Image: constraints and constraints expenses paid to accomplie hoximpt of purposes of supported organizations         5       Chalfied estable amounts (2016 form Section C, line 6       Image: constraints expenses paid to accomplie hoximpt of purposes of supported organizations to which the organization is responsive (provide detais in Part VI). See instructions       Image: constraints expenses paid to accomplie hoximpt of purposes of supported organizations to which the organization is responsive (provide detais in Part VI). See instructions       Image: constraints expenses paid to accomplie hoximpt of purposes of supported organizations is responsive (provide detais in Part VI). See instructions       Image: constraints expenses paid to accomplie hoximpt of purposes of supported organizations is responsive (provide detais in Part VI). See instructions       Image: constraints expenses paid to accomplie hoximpt of provide detais in Part VI. See instructions       Image: constraints expenses paid to accomplie hoximpt of provide detais in Part VI. See instructions       Image: constraints expenses paid to accomplie hoximpt of provide detais in Part VI. See instructions       Image: constraints expenses paid to accomplie hoximpt of provide detais in Part VI. See instructions       Image: constraints expenses paid to accomplie hoximpt of provide	Secti		(-/(-/	(continued)	Current Year
2       Anounts paid to perform activity furthers exempt purposes of supported organizations       Image: constraints and constraints exempt purposes of supported organizations         3       Administrative expenses paid to accomplie hoximpt purposes of supported organizations       Image: constraints and constraints exempt purposes of supported organizations         4       Anounts paid to acquire exempt-use assets       Image: constraints and constraints expenses paid to accomplie hoximpt of purposes of supported organizations         5       Chalfied estable amounts (2016 form Section C, line 6       Image: constraints expenses paid to accomplie hoximpt of purposes of supported organizations to which the organization is responsive (provide detais in Part VI). See instructions       Image: constraints expenses paid to accomplie hoximpt of purposes of supported organizations to which the organization is responsive (provide detais in Part VI). See instructions       Image: constraints expenses paid to accomplie hoximpt of purposes of supported organizations is responsive (provide detais in Part VI). See instructions       Image: constraints expenses paid to accomplie hoximpt of purposes of supported organizations is responsive (provide detais in Part VI). See instructions       Image: constraints expenses paid to accomplie hoximpt of provide detais in Part VI. See instructions       Image: constraints expenses paid to accomplie hoximpt of provide detais in Part VI. See instructions       Image: constraints expenses paid to accomplie hoximpt of provide detais in Part VI. See instructions       Image: constraints expenses paid to accomplie hoximpt of provide detais in Part VI. See instructions       Image: constraints expenses paid to accomplie hoximpt of provide			mpt purposes		
andministrative expenses plat baccomplish exempt purposes of supported organizations       Image: complish exempt supposes of supported organizations         annotice security and to accumplish exempt supposes of supported organizations       Image: compliant support	-				
3       Admoints failed set-aside accounties (note in Rs approval required)       Image: Constraint of the					
4       Amounts paid to acquire exempt-use assets	3		es of supported organization	IS	
6         Qualitied set-aside amounts (prior IPS approval required)         Image: Constraint of the end of the e	4				
6       Other distributions (describe in Part VI). See instructions       Interview of the exported organizations to which the organization is responsive (provide details in Part VI). See instructions         7       Total annual distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions       Interview of the exponent o	5				
8       Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions       Image: Context of C	6				
(provide details in Part VI). See instructions       (i)         9 Distributable amount for 2016 from Section C, line 6       (ii)         10 Line 8 amount divided by Line 9 amount       (i)       (iii)         Section E - Distribution Allocations (see instructions)       Excess Distributions       (iii)       Distributable Amount for 2016         1 Distributable amount for 2016 from Section C, line 6       2       2       4       4         2 Underdistributions (arry over sprior to 2016 (reasonable cause required - explain in Part VI). See instructions       4       4         3 Excess distributions carryover, if any, to 2016:       4       4       4         4 From 2013       4       4       4       4         6 From 2013       4 <t< th=""><td>7</td><td>Total annual distributions. Add lines 1 through 6</td><td></td><td></td><td></td></t<>	7	Total annual distributions. Add lines 1 through 6			
9       Distributable amount for 2016 from Section C, line 6       (i)       (ii)       (iii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiiii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiii)       (iiiii)       (iiiii)       (iiiii)       (iiiii)       (iiiii)       (iiiii)       (iiiii)       (iiiiii)       (iiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	8	Distributions to attentive supported organizations to which the	he organization is responsive	Э	
10       Line 8 amount divided by Line 9 amount       (i)       (ii)       (iii)       (iii)       Distributions         Section E - Distribution Allocations (see instructions)       Excess Distributions       Inderdistributions       Pre-2016       Amount for 2016         1       Distributable amount for 2016 from Section C, line 6       Image: Comparison of 2016       <		(provide details in Part VI). See instructions			
(i)         (ii)         (iii)         (iii)         (iii)         (iii)         (iii)         (iii)         (iii)         Distributable           1         Distributable amount for 2016 from Section C, line 6         Import the second of the sec	9	Distributable amount for 2016 from Section C, line 6			
Section E - Distribution Allocations (see instructions)Excess DistributionsUnderdistributions Pre-2016Distributable Amount for 2016 Amount for 2016 (mason- able cause required- explain in Part VI). See instructions3Excess distributions carryover, if any, to 2016:abcFrom 2013d	10	Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)       Locess Distributions       Pre-2016       Amount for 2016         1       Distributable amount for 2016 from Section C, line 6       Image: Constructions       Image: Constructions       Image: Constructions         3       Excess distributions (if any, for years prior to 2016 (reason- able cause required explain in Part VI). See instructions       Image: Constructions       Image: Constructions         3       Excess distributions carryover, if any, to 2016:       Image: Constructions       Image: Constructions         4       Image: Constructions       Image: Constructions       Image: Constructions       Image: Constructions         5       Image: Constructions       Image: Constructions       Image: Constructions       Image: Constructions         6       From 2015       Image: Constructions       Image: Constructions       Image: Constructions         7       Total of lines 3a through e       Image: Constructions       Image: Constructions       Image: Constructions         1       Constructions of prior years       Image: Constructions       Image: Constructions       Image: Constructions       Image: Constructions         1       Constructions of prior years       Image: Constructions       Image: Constructions       Image: Constructions       Image: Constructions       Image: Constructions       Image: Constructions			(i)	(ii)	(iii)
2       Underdistributions, if any, for years prior to 2016 (reasonable cause required explain in Part VI). See instructions         3       Excess distributions carryover, if any, to 2016:         a	Secti	on E - Distribution Allocations (see instructions)	Excess Distributions		
able cause required-explain in Part VI). See instructions       Image: Constructions in the construction of the construction o	1	Distributable amount for 2016 from Section C, line 6			
3       Excess distributions carryover, if any, to 2016:         a	2	Underdistributions, if any, for years prior to 2016 (reason-			
a		able cause required- explain in Part VI). See instructions			
b       c       From 2013       c         d       From 2014       c       c         e       From 2015       c       c         f       Total of lines 3a through e       c       c         g       Applied to underdistributions of prior years       c       c         h       Applied to 2016 distributable amount       c       c         i       Carryover from 2011 not applied (see instructions)       c       c         j       Remainder. Subtract lines 3g, 3h, and 3i from 3f.       c       c         4       Distributions for 2016 from Section D, line 7:       \$       c       c         a       Applied to underdistributions of prior years       b       b       c         b       Applied to underdistributions for years prior to 2016, if any. Subtract lines 4a and 4b from 4       c       c         c       Remainder. Subtract lines 4a and 4b from 4       c       c       c         5       Remaining underdistributions for 2016. Subtract lines 3h and 4b from 1ine 2. For result greater than zero, explain in Part VI. See instructions       c       c         6       Remaining underdistributions carryover to 2017. Add lines 3j and 4c       c       c       c         8       Breakdown of line 7:       c       c <td>3</td> <td>Excess distributions carryover, if any, to 2016:</td> <td></td> <td></td> <td></td>	3	Excess distributions carryover, if any, to 2016:			
c       From 2013       Image: Constraint of the second se	а				
d From 2014       e         e From 2015       e         f Total of lines 3a through e       e         g Applied to underdistributions of prior years       e         h Applied to 2016 distributable amount       i         i Carryover from 2011 not applied (see instructions)       i         j Remainder. Subtract lines 3g, 3h, and 3i from 3f.       i         4 Distributions for 2016 from Section D, line 7:       \$         a Applied to underdistributions of prior years       b         b Applied to 2016 distributable amount       c         c Remainder. Subtract lines 4a and 4b from 4       c         5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions       explain in Part VI. See instructions         6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions       explain in Part VI. See instructions         7 Excess distributions carryover to 2017. Add lines 3j and 4c       e       e         8 Breakdown of line 7:       a       b         a       b       b       ine         b       Excess from 2013       c       c         c       Excess from 2014       c       ine	b				
e       From 2015       Image: Constraint of the end of the e	с	From 2013			
f Total of lines 3a through e	d	From 2014			
g Applied to underdistributions of prior years	е	From 2015			
h Applied to 2016 distributable amount	f	Total of lines 3a through e			
i Carryover from 2011 not applied (see instructions)       i         j Remainder. Subtract lines 3g, 3h, and 3i from 3f.       i         4 Distributions for 2016 from Section D, line 7:       \$         a Applied to underdistributions of prior years       i         b Applied to 2016 distributable amount       i         c Remainder. Subtract lines 4a and 4b from 4       i         5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions       i         6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions       i         7 Excess distributions carryover to 2017. Add lines 3j and 4c       i       i         8 Breakdown of line 7:       i       i         a       i       i       i         b Excess from 2013       i       i       i         c Excess from 2014       i       i       i	g	Applied to underdistributions of prior years			
jRemainder. Subtract lines 3g, 3h, and 3i from 3f.Image: Subtract lines 3g, 3h, and 3i from 3f.4Distributions for 2016 from Section D, line 7:\$aApplied to underdistributions of prior yearsImage: Subtract lines 3g and 4b from 4bApplied to 2016 distributable amountImage: Subtract lines 4a and 4b from 4cRemainder. Subtract lines 4a and 4b from 4Image: Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions6Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructionsImage: Subtract lines 3g and 4c7Excess distributions carryover to 2017. Add lines 3j and 4cImage: Subtract lines 7:Image: Subtract lines 7:aImage: Subtract lines 7:Image: Subtract lines 7:Image: Subtract lines 7:aImage: Subtract lines 7:	h	Applied to 2016 distributable amount			
4       Distributions for 2016 from Section D, line 7:       \$         a       Applied to underdistributions of prior years          b       Applied to 2016 distributable amount          c       Remainder. Subtract lines 4a and 4b from 4          5       Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions          6       Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions          7       Excess distributions carryover to 2017. Add lines 3j and 4c          8       Breakdown of line 7:          a           b       Excess from 2013          c       Excess from 2014	i	Carryover from 2011 not applied (see instructions)			
line 7:\$Image: Control of the structure	j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
a Applied to underdistributions of prior years       Image: Construction of the prior years         b Applied to 2016 distributable amount       Image: Construction of the prior years         c Remainder. Subtract lines 4a and 4b from 4       Image: Construction of the prior years prior to 2016, if         any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions       Image: Construction of the prior years prior to 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions         7       Excess distributions carryover to 2017. Add lines 3j and 4c         8       Breakdown of line 7:         a       Image: Construction of the prior the prior the prior to pr	4	Distributions for 2016 from Section D,			
b Applied to 2016 distributable amount		line 7: \$			
c       Remainder. Subtract lines 4a and 4b from 4	а	Applied to underdistributions of prior years			
5       Remaining underdistributions for years prior to 2016, if         any. Subtract lines 3g and 4a from line 2. For result greater         than zero, explain in Part VI. See instructions         6       Remaining underdistributions for 2016. Subtract lines 3h         and 4b from line 1. For result greater than zero, explain in         Part VI. See instructions         7       Excess distributions carryover to 2017. Add lines 3j         and 4c         8       Breakdown of line 7:         a	b	Applied to 2016 distributable amount			
any. Subtract lines 3g and 4a from line 2. For result greater       any. Subtract lines 3g and 4a from line 2. For result greater         than zero, explain in Part VI. See instructions       6         Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions       6         7       Excess distributions carryover to 2017. Add lines 3j and 4c       6         8       Breakdown of line 7:       6         a       6       6         b       Excess from 2013       6         c       Excess from 2014       6	с	Remainder. Subtract lines 4a and 4b from 4			
than zero, explain in Part VI. See instructions       Image: Construction of the const	5				
6       Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions          7       Excess distributions carryover to 2017. Add lines 3j and 4c          8       Breakdown of line 7:          a           b       Excess from 2013          c       Excess from 2014					
and 4b from line 1. For result greater than zero, explain in Part VI. See instructions		than zero, explain in Part VI. See instructions			
Part VI. See instructions       Part VI. See instructions         7       Excess distributions carryover to 2017. Add lines 3j and 4c       Add lines 3j         8       Breakdown of line 7:       Add lines         a       Add lines       Add lines         b       Excess from 2013       Add lines         c       Excess from 2014       Add lines	6	Remaining underdistributions for 2016. Subtract lines 3h			
7       Excess distributions carryover to 2017. Add lines 3j and 4c       Image: Constraint of the state of the		and 4b from line 1. For result greater than zero, explain in			
and 4cand 4cand 4c8Breakdown of line 7:aaaabExcess from 2013acExcess from 2014a					
a         Image: Constraint of the system         Image: Constand of the system         <	7				
b         Excess from 2013         Image: Constraint of the second	8	Breakdown of line 7:			
c Excess from 2014					
c Excess from 2014	-	Excess from 2013			
		Excess from 2015			
e Excess from 2016					

Schedule A (Form 990 or 990-EZ) 2016

 $15270425 \ 701224 \ 4530$ 

Schedule A	(Form 990 or 990-EZ) 2016 MUSEUM #	ASSOCIATES	95-2264067 Pa	age
Part VI	Supplemental Information. P Part IV, Section A, lines 1, 2, 3b, 3c, 4 line 1; Part IV, Section D, lines 2 and 3 Section D, lines 5, 6, and 8; and Part	Provide the explanations required by Part II, line 10; Part II, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Sectior 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, lin V, Section E, lines 2, 5, and 6. Also complete this part for a	line 17a or 17b; Part III, line 12; n B, lines 1 and 2; Part IV, Section C, ne 1; Part V, Section B, line 1e; Part V	
	(See instructions.)			
				_
32028 09-21-	16		Schedule A (Form 990 or 990-EZ)	) 2
70125	701224 4530	23 2016.05070 MUSEUM ASSOCIATE	ES 4530_	
, v=4J	, VIAAI IJJV	TOTO 02010 HODHON ADDOCTAIL		

95-2264067

#### SCHEDULE C (Form 990 or 990-EZ)

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Form 990 or Form 990-EZ.	Open to Publi
t www.irs.gov/form990.	Inspection
46 (Political Campaign Activ	vities), then

#### If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), there

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

#### If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Nan	ne of organization			Em	ployer identification number
MUSEUM ASSOCIATES					95-2264067
Pa	art I-A Complete if the org	ganization is exempt une	der section 501(c)	or is a section 527	organization.
2	Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai	tures	-		\$
Pa	art I-B Complete if the org	ganization is exempt une	der section 501(c)	(3).	
1	Enter the amount of any excise tax	incurred by the organization ur	der section 4955	•	\$
2	Enter the amount of any excise tax	incurred by organization manage	gers under section 495	5	\$
3	If the organization incurred a section	n 4955 tax, did it file Form 4720	) for this year?		Yes No
4a	Was a correction made?				Yes No
k	If "Yes," describe in Part IV.				
	art I-C Complete if the org			-	
	Enter the amount directly expended				\$
2	Enter the amount of the filing organ		-		•
-	exempt function activities				\$
3	Total exempt function expenditures				ф.
4	line 17b Did the filing organization file <b>Form</b>	1100 DOL for this year?			⊅YesNo
5		nployer identification number (E ition listed, enter the amount pa	EIN) of all section 527 po aid from the filing organi	olitical organizations to wh zation's funds. Also enter	ich the filing organization the amount of political
	political action committee (PAC). If				ate segregated fund of a
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

632041 11-10-16

Schedule C.	Form 990	or 990-EZ) 20 <sup>-</sup>	16 MUSEUM	ASSOCIATES
Schedule C	0000	01 330-LZ) 20	10 HODDOH	1100000111111

Schedule C (Form 990 or 990-EZ) 2016 MUSEUM A		95-226	Tayo <b>z</b>
Part II-A Complete if the organization	on is exempt under section 501(c)(3) and fil	ed Form 5768 (el	ection under
section 501(h)).			
A Check 🕨 🛄 if the filing organization belon	gs to an affiliated group (and list in Part IV each affiliated	group member's nam	e, address, EIN,
expenses, and share of exces	ss lobbying expenditures).		
B Check ▶ □ if the filing organization check	ed box A and "limited control" provisions apply.		
Limits on Lob	oying Expenditures eans amounts paid or incurred.)	<b>(a)</b> Filing organization's totals	<b>(b)</b> Affiliated group totals
1a Total lobbying expenditures to influence pub	lic opinion (grass roots lobbying)		
<b>b</b> Total lobbying expenditures to influence a le	gislative body (direct lobbying)	Ο.	
c Total lobbying expenditures (add lines 1a an	d 1b)	Ο.	
		135,966,047.	
e Total exempt purpose expenditures (add line	s 1c and 1d)	135,966,047.	
f Lobbying nontaxable amount. Enter the amo	unt from the following table in both columns.	1,000,000.	
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
Not over \$500,000	20% of the amount on line 1e.		
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
Over \$17,000,000	\$1,000,000.		
g Grassroots nontaxable amount (enter 25% o	f line 1f)	250,000.	
h Subtract line 1g from line 1a. If zero or less, e	,	0.	

i Subtract line 1f from line 1c. If zero or less, enter -0-

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720

reporting section 4911 tax for this year?

4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period							
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2013	<b>(b)</b> 2014	<b>(c)</b> 2015	<b>(d)</b> 2016	<b>(e)</b> Total		
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.		
<ul> <li>b Lobbying ceiling amount (150% of line 2a, column(e))</li> </ul>					6,000,000.		
<b>c</b> Total lobbying expenditures	720.	2,974.	3,041.	0.	6,735.		
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.		
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.		
f Grassroots lobbying expenditures							

Schedule C (Form 990 or 990-EZ) 2016

0.

Yes

🗌 No

632042 11-10-16

# Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
	e lobbying activity.	Yes	No	Amo	ount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
с	Media advertisements?					
	Mailings to members, legislators, or the public?					
	Publications, or published or broadcast statements?					
	Grants to other organizations for lobbying purposes?					
	Direct contact with legislators, their staffs, government officials, or a legislative body?					
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
	Other activities?					
	Total. Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
	If "Yes," enter the amount of any tax incurred under section 4912					
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	on 501(c)	(5). or se	ction		
	501(c)(6).		(-,,			
				Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?		1			
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the					
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section	on 501(c)	(5), or se	ection		
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	"No," O	R (b) Par	t III-A, lir	ne 3, is	
	answered "Yes."					
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic	al				
	expenses for which the section 527(f) tax was paid).					
	Current year					
b	Carryover from last year					
С			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	olitical				
_	expenditure next year?					
5	Taxable amount of lobbying and political expenditures (see instructions)         t IV       Supplemental Information		5			
		list). Deut I				
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part I	I-A, IINES T a	and 2 (see		
	Ictions); and Part II-B, line 1. Also, complete this part for any additional information. III-B, LINE 1, LOBBYING ACTIVITIES:					
THE	MUSEUM'S GENERAL COUNSEL COMMUNICATED WITH THE OFFICE OF A FEDERAL					
LEGI	SLATOR IN SUPPORT OF THE FOREIGN CULTURAL EXCHANGE JURISDICTIONAL					
IMMU	NITY ACT AND THE HOLOCAUST EXPROPRIATED ART RECOVERY ACT. HE ALSO					
DRAE	TED A LETTER TO THE GOVERNOR OF CALIFORNIA IN SUPPORT OF SB 767,					
WHIC	H WOULD AUTHORIZE L.A. METRO TO PLACE A TRANSPORTATION TAX ON A					

632043 11-10-16

Schedule C (Form 990 or 990-EZ) 2016

FUTURE BALLOT.

Schedule C (Form 990 or 990-EZ) 2016

632044 11-10-16

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SCHEDULE D

Department of the Treasury Internal Revenue Service

(Form 990)
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► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Allach to Form 990.					
Information about Schedule D	) (Form 990) and its instructions is at www.irs.gov/for	m990.			

OMB No. 1545-0047
2016
Open to Public
Inspection

Name of the organization

Employer	identification	number
95	5-2264067	

	MUSEUM ASSOCIATES			95-226	4067
Par	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or A	ccounts.Compl	ete if the
	organization answered "Yes" on Form 990, Part IV, lin	e 6.			
		(a) Donor advised funds	(b	) Funds and othe	r accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advis	ed fund	ds	
•	are the organization's property, subject to the organization's	-			Yes 🗌 No
6	Did the organization inform all grantees, donors, and donor a				
•	for charitable purposes and not for the benefit of the donor o				
		· · · · · · · · · · · · · · · · · · ·		ľ –	Yes 🗌 No
Par			Part IV.		
1	Purpose(s) of conservation easements held by the organizati		u,		
•	X Preservation of land for public use (e.g., recreation or e		orically	important land are	22
	X         Protection of natural habitat	Preservation of a certi			24
	X Preservation of open space		incu mo		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	of a cor	nservation easem	ent on the last
2	day of the tax year.				End of the Tax Year
а	Total number of conservation easements		- E	2a	0
h	<b>_</b>			2b	0.00
с С	Number of conservation easements on a certified historic stru			2c	
о Ь	Number of conservation easements included in (c) acquired a			20	
u	listed in the National Register			2d	
3	Number of conservation easements modified, transferred, rel		L		tax
Ŭ	vear > 1 SEE SCHEDULE D PART		organi		lax
4	Number of states where property subject to conservation eas				
5	Does the organization have a written policy regarding the per				
•	violations, and enforcement of the conservation easements it				Yes X No
6	Staff and volunteer hours devoted to monitoring, inspecting,				
•	<ul> <li>20</li> </ul>	nanamig of violations, and officienty conc	Joi valio		ng tho your
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conserva-	tion eas	sements during th	e vear
	\$ 0.		cion out		o you
8	Does each conservation easement reported on line 2(d) abov	re satisfy the requirements of section 170	(h)(4)(B)	)(i)	
-	and section 170(h)(4)(B)(ii)?				Yes No
9	In Part XIII, describe how the organization reports conservation				sheet, and
•	include, if applicable, the text of the footnote to the organizat				
	conservation easements.				
Par	t III Organizations Maintaining Collections of	f Art, Historical Treasures, or O	ther S	Similar Assets	;
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.			
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue staten	nent an	id balance sheet v	vorks of art.
	historical treasures, or other similar assets held for public exh				
	the text of the footnote to its financial statements that descri			. ,.	, ,
b	If the organization elected, as permitted under SFAS 116 (AS	C 958), to report in its revenue statement	and ba	alance sheet work	s of art, historical
	treasures, or other similar assets held for public exhibition, ed				
	relating to these items:	· · · · · ·			-
	(i) Revenue included on Form 990, Part VIII, line 1			▶ \$	
				<b>.</b> .	
2	If the organization received or held works of art, historical treater				
	the following amounts required to be reported under SFAS 1				
а	Revenue included on Form 990, Part VIII, line 1			▶ \$	40,000.
b	Assets included in Form 990, Part X			► \$	0.
	For Paperwork Reduction Act Notice, see the Instructions			Schedule D	(Form 990) 2016
	08-29-16				-
		33			

2016.05070	MUSEUM	ASSOCIATES

	dule D (Form 990) 2016 MUSEUM ASSO		t Historical Tr			95-22640			age <b>2</b>
	Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets(continued)								
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items							S	
	(check all that apply):	d		hanga programa					
b									
C A	-	lastions and avalain	bow thoy further t	ha arganization's a	ompt purp	noo in Dort			
4 5	Provide a description of the organization's co During the year, did the organization solicit o					se in Fan	AIII.		
5	to be sold to raise funds rather than to be ma					x	Yes		No
Pa	t IV Escrow and Custodial Arran								
1 4	reported an amount on Form 990, Par		te il the organizatio		5111 01111 330	, i aitiv,	ine 3, 01		
1a	Is the organization an agent, trustee, custodi		iary for contribution	is or other assets n	nt included				
iu	on Form 990, Part X?						Yes		No
h	If "Yes," explain the arrangement in Part XIII					······	103		
			lowing table.				Amoun	•	
c	Beginning balance				1c		7 (mourn	<u> </u>	
	Additions during the year								
	Distributions during the year								
f	Ending balance								
	Did the organization include an amount on Fe						Yes		No
	If "Yes," explain the arrangement in Part XIII.				,				]
	t V Endowment Funds. Complete i								_
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three y	ears back	(e) Four	vears	back
1a	Beginning of year balance	120,285,731.	125,782,946.			94,358.	. ,	,803,	
	Contributions	172,335.	6,177.			34,865.			764.
	Net investment earnings, gains, and losses	15,062,844.	719,758.			,		,277,	456.
	Grants or scholarships								
	Other expenditures for facilities								
-	and programs	6,262,988.	6,223,150.	6,118,927	. 5,3	85,540.	5	,797,	109.
f	Administrative expenses	, ,	, ,	, ,	,			, ,	
	End of year balance	129,257,922.	120,285,731.	125,782,946	. 125,5	21,909.	115	,294,	358.
2	Provide the estimated percentage of the cur				<u> </u>	,		, ,	
	Board designated or guasi-endowment	51.30	%	<i>"</i>					
	Permanent endowment 17.20	%							
	Temporarily restricted endowment	31.50 %							
•	The percentages on lines 2a, 2b, and 2c sho								
3a	Are there endowment funds not in the posse	-	tion that are held a	nd administered for	the organiz	ration			
	by:				une enganna		ſ	Yes	No
	(i) unrelated organizations						3a(i)		X
	(ii) related organizations						3a(ii)		Х
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as require	ed on Schedule R?				3b		
4	Describe in Part XIII the intended uses of the							I	
Pa	t VI Land, Buildings, and Equipm								
	Complete if the organization answere		, Part IV, line 11a. S	See Form 990, Part	X, line 10.				
	Description of property	(a) Cost or ot			Accumulate	d	(d) Boo	k value	 e
		basis (investm			epreciation		(,		
1a	Land		35	,747,913.			35	,747,	913.
	Buildings			,277,925.	65,555,	666.		, 722,	
	Leasehold improvements			· ·	, ,			. /	
	Equipment		10	,889,604.	10,384,	029.		505.	575.
	Other			. ,	, ,			,	
	Add lines 1a through 1e. (Column (d) must e		X. column (B). line 1	0c.)			273	,975,	747.
		,	,	/		Schedule			

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) ABSOLUTE RETURN INVESTMENTS	121,198,165.	END-OF-YEAR MARKET VALUE
(B) OTHER PARTNERSHIPS AND OTHER FUNDS	80,639,304.	END-OF-YEAR MARKET VALUE
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	201,837,469.	

#### Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

#### Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

#### Part X **Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	INTEREST RATE SWAPS	71,238,448.
(3)	COUNTY FUNDING AGREEMENT OBLIGATION	7,500,000.
(4)	UNDERFUNDED PENSION LIABILITIES	5,291,759.
(5)	SPLIT-INTEREST AGREEMENT LIABILITIES	1,599,199.
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.) 🕨	85,629,406.

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the 2. organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII 🔟

Schedule D (Form 990) 2016

632053 08-29-16

Sche	dule D (Form 990) 2016 MUSEUM ASSOCIATES			95-2264067	Page 4
Pa	t XI Reconciliation of Revenue per Audited Financial Statemer	nts With	Revenue per R	eturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements			1	187,649,011.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	26,099,104.		
b	Donated services and use of facilities	2b			
с	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)		29,921,808.		
е	Add lines 2a through 2d			2e	56,020,912.
3	Subtract line 2e from line 1			3	131,628,099.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	-2,021,576.		
с	Add lines <b>4a</b> and <b>4b</b>			4c	-2,021,576.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	129,606,523.
Pa	t XII Reconciliation of Expenses per Audited Financial Stateme	nts Wit	h Expenses per	Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	110,501,449.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
с	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	406,936.		
е	Add lines 2a through 2d			2e	406,936.
3	Subtract line 2e from line 1			3	110,094,513.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	25,871,534.		
с	Add lines 4a and 4b			4c	25,871,534.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	135,966,047.
Pa	t XIII Supplemental Information.				

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART II, LINE 3:

THE MUSEUM REPORTED A CONSERVATION EASEMENT ON LAST YEAR'S FORM 990. THIS

EASEMENT WAS TRANSFERRED TO THE UNITED STATES DEPARTMENT OF THE INTERIOR

IN DECEMBER OF 2016.

PART II, LINE 9:

AS THERE IS NO FINANCIAL IMPACT, THE MUSEUM DOES NOT REPORT THIS

CONSERVATION EASMENT IN ITS FINANCIAL STATEMENTS.

PART III, LINE 1A:

IN CONFORMITY WITH THE PRACTICE FOLLOWED BY MANY MUSEUMS, ART OBJECTS

PURCHASED BY OR DONATED TO THE MUSEUM ARE NOT CAPITALIZED IN THE STATEMENT

632054 08-29-16

Schedule D (Form 990) 2016

MUSEUM ASSOCIATES

Part XIII Supplemental Information (continued)

OF FINANCIAL POSITION. THE MUSEUM'S ART COLLECTION IS MADE UP OF ART

OBJECTS THAT ARE HELD FOR EXHIBITION AND VARIOUS OTHER PROGRAM ACTIVITIES.

EACH OF THE ITEMS IS CATALOGUED, PRESERVED AND CARED FOR, AND ACTIVITIES

VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION ARE PERFORMED

CONTINUOUSLY. PURCHASED COLLECTION ITEMS ARE RECORDED AS DECREASES IN

UNRESTRICTED NET ASSETS IN THE YEAR IN WHICH THE ITEMS ARE ACQUIRED.

CONTRIBUTED COLLECTION ITEMS ARE EXCLUDED FROM THE FINANCIAL STATEMENTS.

PART III, LINE 4:

THE LOS ANGELES COUNTY MUSEUM OF ART (THE "MUSEUM") IS THE PREMIER

ENCYCLOPEDIC ART MUSEUM IN THE WESTERN UNITED STATES. THE MUSEUM'S

COLLECTION OF MORE THAN 135,000 ARTWORKS FROM AROUND THE WORLD SPANS THE

HISTORY OF ART, FROM ANCIENT TO CONTEMPORARY TIMES, INCLUDING ESPECIALLY

STRONG COLLECTIONS OF ASIAN, LATIN AMERICAN, EUROPEAN, AND AMERICAN ART.

THROUGH ITS VARIED COLLECTIONS. THE MUSEUM IS BOTH A RESOURCE TO AND A

REFLECTION OF THE MANY CULTURAL COMMUNITIES AND HERITAGES IN SOUTHERN

CALIFORNIA AND THROUGHOUT THE WORLD.

PART V, LINE 4:

THE EARNINGS OF THE MUSEUM'S ENDOWMENT FUNDS SUPPORT EDUCATION AND ART

PROGRAMS, AND THE MISSION OF THE MUSEUM.

PART X, LINE 2:

IN ACCORDANCE WITH ACCOUNTING STANDARDS CODIFICATION TOPIC NO. 740,

"UNCERTAINTY IN INCOME TAXES", THE MUSEUM RECOGNIZES THE IMPACT OF TAX

POSITIONS IN THE FINANCIAL STATEMENTS IF THAT POSITION IS MORE LIKELY THAN

NOT TO BE SUSTAINED ON AUDIT BASED ON THE TECHNICAL MERITS OF THE

POSITION.

632055 08-29-16

15270425 701224 4530

37 2016.05070 MUSEUM ASSOCIATES

-179,637. 225,518. 2,067,457. 2,021,576. ,477,890. ,070,954. 406,936. 5,118,628.
225,518. 2,067,457. 2,021,576. ,477,890. ,070,954.
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2016.05070 MUSEUM ASSOCIATES

Schedule D (Form 990) 2016 MUSEUM ASSOCIATES		95-2264067	Page <b>5</b>
Schedule D (Form 990) 2016         MUSEUM ASSOCIATES           Part XIII         Supplemental Information (continued)			
DOUBTFUL PLEDGES	-2,067,457.		
GIFT ANNUITY RESERVE CHANGE	-179,637.		
TOTAL TO SCHEDULE D, PART XII, LINE 4B	25,871,534.		
		Schedule D (For	m 990) 2016
632055 08-29-16			

SCHEDULE	F
(Form 990)	

Department of the Treasury

Internal Revenue Service

## **Statement of Activities Outside the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.
 Attach to Form 990.

Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.



Name of the organization

Employer identification number

95-2264067

MUSEUM ASSOCIATES

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ..... Yes No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

	ne renowing r u		an be deploated if additional opage is i		
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
3 a Sub-total	C	0			0.
<b>b</b> Total from continuation					
sheets to Part I	0	0			0.
c Totals (add lines 3a					
and 3b)	0	0			0.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2016

632071 09-21-16

Page 2	v, line 15, for any	<ul> <li>(h) Description</li> <li>(i) Method of of noncash valuation (book, FMV, assistance appraisal, other)</li> </ul>	FMV				- 0
54067	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.	(g) Amount of noncash assistance	0.N/A				x-exempt by
95-2264067	ne organization answe	Int (f) Manner of ant cash disbursement	871. WIRE TRANSFER				ntry, recognized as ta:
	<b>ie the United States.</b> Complete if th if additional space is needed.	e of (e) Amount of cash grant	35,8				Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
:	es Outside the Unitec uplicated if additional s	(d) Purpose of grant	CURATORIAL				tre recognized as chari tion 501(c)(3) equivaler
MUSEUM ASSOCIATES	Grants and Other Assistance to Organizations or Entities Outsic recipient who received more than \$5,000. Part II can be duplicated	n (c) Region	EUROPE				Enter total number of recipient organizations listed above that are recognized as charities by th the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter Enter total number of other organizations or entities
016 MUSEUM	ther Assistance to O received more than \${	n and EIN (if applicable)					Enter total number of recipient organizations listed a the IRS, or for which the grantee or counsel has pro Enter total number of other organizations or entities
e E	Part II Grants and Ot recipient who r	1 (a) Name of organization					<ol> <li>Enter total number of the IRS, or for which</li> <li>Enter total number of</li> </ol>

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Schedule F (Form 990) 2016       MUSEUM ASSOCIATES         Part III       Grants and Other Assistance to Individuals Outside         Part III can be duplicated if additional space is needed.	MUSEUM ASSOCIATES nce to Individuals Outsic additional space is neede	le the United Sta ed.	<b>ates.</b> Complete i	F (Form 990) 2016         MUSEUM ASSOCIATES         95-2264067           Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.           Part III can be duplicated if additional space is needed.	95-2264067 s" on Form 990, Part I	IV, line 16.	Page 3
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	<b>(d)</b> Amount of cash grant	<b>(e)</b> Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
	EUROPE	m	58,232.	232.WIRE TRANSFER	.0		N/A
	NORTH AMERICA	-1	28,999.	WIRE TRANSFER	.0		N/A
	AFRICA	1	18,601.WIRE	WIRE TRANSFER	0.		N/A
						Sched	Schedule F (Form 990) 2016

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Part	IV	Foreign Forms		
1	Was	s the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the		
	orga	anization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign		
	Cor	poration (see Instructions for Form 926)	Yes	X No
2	Did	the organization have an interest in a foreign trust during the tax year? If "Yes," the organization		
	may	be required to separately file Form 3520, Annual Return To Report Transactions With Foreign		
	Trus	sts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign		
	Trus	st With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
3	Did	the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
		organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To		
		tain Foreign Corporations (see Instructions for Form 5471)	X Yes	No No
		• , , , , , , , , , , , , , , , , , , ,		
4	Was	s the organization a direct or indirect shareholder of a passive foreign investment company or a		
	qua	lified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
	Info	rmation Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund		
	(see	e Instructions for Form 8621)	X Yes	🗌 No
-				
5		the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
		organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain	<b>TT</b>	
	Fore	eign Partnerships (see Instructions for Form 8865)	X Yes	L No
6	Did	the organization have any operations in or related to any boycotting countries during the tax year? If		
	"Ye	s," the organization may be required to separately file Form 5713, International Boycott Report (see		
	Inst	ructions for Form 5713; do not file with Form 990)	Yes	X No

Schedule F (Form 990) 2016

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95-2264067

Schedule F	(Form 990) 2016	MUSEUM	ASSOCIATES	
Part IV	Foreign Forn	ns		

investments vs. expenditures per	by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) as applicable. Also complete this part to provide any additional information. See instructions.
32075 09-21-16	Schedule F (Form 990)
70425 701224 4530	44 2016.05070 MUSEUM ASSOCIATES 4530

95-2264067

SCHEDULE G	Cumplome	ntel Information Dependin		duaid	ing of Coming	A		OMB No. 1545-0047
(Form 990 or 990-F7)	omplete if the	ental Information Regarding e organization answered "Yes" or	n Form	<b>990</b> , I	Part IV, line 17, 18, o			2016
Department of the Treasury Internal Revenue Service		organization entered more than \$ <ul> <li>Attach to Form 99</li> </ul>	0 or Fo	orm 99	Ю-EZ.			Open to Public Inspection
Name of the organization	Information a	about Schedule G (Form 990 or 990-EZ	) and it	s instr	uctions is at WWW.irs.g	gov/fo		entification number
-	MUSEUM ASS	OCIATES					95-2264067	
		Complete if the organization answ	ered "	res" o	n Form 990. Part IV.	line 1		
required to com					,			
	-	sed funds through any of the follow	-			<i>'</i> .		
a X Mail solicitations					overnment grants			
<b>b</b> X Internet and ema <b>c</b> X Phone solicitatio				-	rnment grants events			
<b>c</b> X Phone solicitatio <b>d</b> X In-person solicita		g 🖾 Specia	Inturior	aising	events			
		or oral agreement with any individua	al (inclu	ding c	officers, directors, tru	stees	, or	
key employees listed ir	n Form 990, P	Part VII) or entity in connection with	profess	sional	fundraising services?	?	X Yes	s 🗌 No
<b>b</b> If "Yes," list the 10 high	hest paid indi	viduals or entities (fundraisers) purs	uant to	agree	ements under which	the fu	Indraiser is to	be
compensated at least s	\$5,000 by the	e organization.						
(i) Name and address of or entity (fundrais		(ii) Activity	fùnd have d	Did raiser custody ntrol of outions?	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col. <b>(i)</b>	(vi) Amount paid to (or retained by) organization
MARTS AND LUNDY - 1200	) WATITI		Yes	No			.,	
ST. W, LYNDHURST, NJ		FUNDRAISING CONSULTING	103	X	0.		170,342.	. 0
RDJ STRATEGIC ADVISORS	5 - 9126							
CALLE JUELLA DR., BEVI	ERLY	FUNDRAISING CONSULTING		x	0.		30,000	. 0
Total							200,342.	
	he organizatio	on is registered or licensed to solicit	contril	oution	s or has been notified	d it is		
v								
				<u> </u>				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. SEE PART IV FOR CONTINUATIONS Schedule G (Form 990 or 990-EZ) 2016

632081 09-12-16

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 900 FZ lines 1 and 6b Lint events with gross receipts groater than \$5,000

		of fundraising event contributions and gro	oss income on Form 990	)-EZ, lines 1 and 6b. List	events with gross recei	ots greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			COLLECTOR'S			(add col. (a) through
			COMMITTEE	ART & FILM GALA	2	col. (c)
d)			(event type)	(event type)	(total number)	coi. (c))
nue						
Revenue	1	Gross receipts	2,436,708.	2,764,108.	4,423.	5,205,239
Œ						
	2	Less: Contributions	1,687,723.	596,283.	4,362,	2,288,368,
	3	Gross income (line 1 minus line 2)	748,985.	2,167,825.	61.	. 2,916,871.
	4	Cash prizes				
	5	Noncash prizes				
ses						
nec	6	Rent/facility costs				
<b>Direct Expenses</b>						
ect	7	Food and beverages				
Ē						
	8	Entertainment				
	9	Other direct expenses	748,985.	2,167,825.	61.	- / * - * / * * - *
		Direct expense summary. Add lines 4 through	( )			2,916,871.
_		Net income summary. Subtract line 10 from li	ine 3, column (d)		🕨	0.
Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than						
		\$15,000 on Form 990-EZ, line 6a.				
ē			(a) Bingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
enu				bingo/progressive bingo		col. (a) through col. (c)
Revenue						
_	1	Gross revenue				
es	2	Cash prizes				
enses						
÷	-		1			

8 Net gaming income summary. Subtract line 7 from line 1, column (d)
9 Enter the state(s) in which the organization conducts gaming activities:

7 Direct expense summary. Add lines 2 through 5 in column (d)

a Is the organization licensed to conduct gaming activities in each of these states?
b If "No," explain:

Yes

No

%

Yes

No

632082 09-12-16

Direct Expe

4

3 Noncash prizes

6 Volunteer labor

5 Other direct expenses

Rent/facility costs

Schedule G (Form 990 or 990-EZ) 2016

%

Yes

No

%

No

Sch	edule G (Form 990 or 990-EZ) 2016 MUSEUM ASSOCIATES 95-2	264067	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	No No
13	Indicate the percentage of gaming activity conducted in:		
а	The organization's facility	13a	%
	An outside facility		%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	🗌 No
F	o If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount		
	of gaming revenue retained by the third party $\triangleright$ \$		
	If "Yes," enter name and address of the third party:		
	in res, entername and address of the third party.		
	Name		
	Address 🕨		
16	Gaming manager information:		
10	Gaming manager mormation.		
	Name		
	Gaming manager compensation 🕨 \$		
	Description of services provided		
	Description of services provided		
	Director/officer Employee Independent contractor		
	Mandatory distributions:		
а	I is the organization required under state law to make charitable distributions from the gaming proceeds to		No No
	retain the state gaming license?		
L.	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year		
Pa	Int IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part II	l lines 9 9h	10b 15b
	15c, 16, and 17b, as applicable. Also provide any additional information. See instructions	, 11100 0, 00,	100, 100,
SCH	EDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:		
(I)	NAME OF FUNDRAISER: RDJ STRATEGIC ADVISORS		
(I)	ADDRESS OF FUNDRAISER: 9126 CALLE JUELLA DR., BEVERLY HILLS, CA 90210		
6200	83 09-12-16 Schedule G (Fo	orm 990 or 90	0-E7) 2016
0320	47		C LEJ 2010

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632084 04-01-16		Schedule G (	Form 990 or 990-EZ)

15270425 701224 4530

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4530\_\_\_1

SCHEDULE I (Form 990)	Comp.	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22	Other Assistance to Organizations, , and Individuals in the United State ization answered "Yes" on Form 990, Part IV, line 21 o	ce to Orgar s in the Uni on Form 990, Pa	ganizations, United States 0, Part IV, line 21 or 22.		OMB No. 1545-0047 2016 Onen to Buildin
Department of the Ireasury Internal Revenue Service	Informat	Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.	Form 990) and its	n 990. instructions is a	it www.irs.gov/form99	0.	Inspection
Name of the organization MUSEUM ASSOCIATES	TES						Employer identification number 95-2264067
Part I General Information on Grants and Assistance	nd Assistance						
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?	o substantiate th	e amount of the grants	or assistance, the	grantees' eligibilit	y for the grants or ass	sistance, and the selec	stion X Yes No
2 Describe in Part IV the organization's procedures for monitoring the use of	cedures for moni	toring the use of grant	grant funds in the United States.	d States.			3
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	Domestic Organ	izations and Domesti	c Governments. C	omplete if the org	anization answered ")	∕es" on Form 990, Par	t IV, line 21, for any
recipient that received more than \$5,000. Part II can be duplicated if       1 (a) Name and address of organization     (b) EIN     (c) IRC section       or government     (if applicable	55,000. Part II car (b) EIN	he duplicated if additi (c) IRC section (if applicable)	additional space is needed on (d) Amount of (e e) cash grant	led. (e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
THE ART INSTITUTE OF CHICAGO 111 SOUTH MICHIGAN AVE. CHICAGO, IL 60603	36-2167725	501(C)(3)	151,016.	0.	CASH G	A/A	TO ENCOURAGE DIVERSITY IN THE CURATORIAL AREA.
THE MUSEUM OF FINE ARTS HOUSTON PO BOX 6826 HOUSTON, TX 77265	74-1109655	501(C)(3)	146,651.	.0	CASH GRANTS	A/A	TO ENCOURAGE DIVERSITY IN THE CURATORIAL AREA.
THE NELSON GALLERY FOUNDATION 4525 OAK ST. KANSAS CITY, MO 64111	44-6012977	501(C)(3)	.116,186.	.0	CASH GRANTS	N/A	TO ENCOURAGE DIVERSITY IN THE CURATORIAL AREA.
THE HIGH MUSEUM OF ART 1280 PEACHTREE ST. NE ATLANTA, GA 30309	58-0633971	501(C)(3)	113,504.	0.	CASH GRANTS	N/A	TO ENCOURAGE DIVERSITY IN THE CURATORIAL AREA.
PHILADELPHIA MUSEUM OF ART PO BOX 7646 PHILADELPHIA, PA 19101	23-1365388	501(C)(3)	2,830.	0.	CASH GRANTS	N/A	TO ENCOURAGE DIVERSITY IN THE CURATORIAL AREA.
MATH PRACTICE, LLC 141 SMITH ST. APT. 3F BROOKLYN, NY 11201	27-1788132	N/A	12,000.	0.	CASH GRANTS	N/A	CURATORIAL
<ul> <li>Enter total number of section 501(c)(3) and government organizations listed in the line 1 table</li> <li>Exter total number of other eccenizations listed in the line 1 table</li> </ul>	nd government ol	ganizations listed in th	e line 1 table				2°
1	see the Instruct	table for Form 990.					Schedule I (Form 990) (2016)

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_					95-2264067 Page 2
Part III       Grants and Other Assistance to Domestic Individuals.       Complete if the organization answered "Yes" on Form 990, Part IV, line 22.         Part III       can be duplicated if additional space is needed.	S. Complete if the	organization answe	sred "Yes" on Form 9	90, Part IV, line 22.	
(a) Type of grant or assistance	(b) Number of recipients	<b>(c)</b> Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
CURATORIAL	14	122,595.		0. CASH GRANT	
Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.	uired in Part I, lin	e 2; Part III, column	(b); and any other a	ditional information.	
PART I, LINE 2:					
THE MUSEUM MONITORS THE USE OF GRANT FUNDS ON A CAS	CASE-BY-CASE BASIS BUT DOES	SIS BUT DOES			
NOT HAVE OFFICIAL PROCEDURES FOR SUCH MONITORING. GRANT MAKING IS NOT A	RANT MAKING	IS NOT A			
PRIORITY OF THE MUSEUM, GRANTS ARE MADE ON A CASE-B	CASE-BY-CASE BASIS	BASIS AND ONLY IF			
THEY SUPPORT LACMA'S MISSION.					
		L			
632102 11-01-16		09			Schedule I (Form 990) (2016)

sc	HEDULE J	Compensation Information	1	OMB No.	1545-00	47
(Fo	rm 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest		20	16	
		Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.		20	IU	,
Depa	tment of the Treasury	Attach to Form 990.		Open to		
	al Revenue Service	Information about Schedule J (Form 990) and its instructions is at www.irs.gov/for		Inspe		
Ivan	ne of the organizatio		Employer ide		on nu	mber
Da	rt I Question	MUSEUM ASSOCIATES s Regarding Compensation	95-2264	067		
ГС					Vac	No
10	Chack the appropr	iate box(es) if the organization provided any of the following to or for a person listed on Form	000		Yes	No
ld		line 1a. Complete Part III to provide any relevant information regarding these items.	1990,			
	X First-class or o		alusa			
	Travel for com	, i i i i i i i i i i i i i i i i i i i				
		ation and gross-up payments Health or social club dues or initiation fee				
		spending account Personal services (such as, maid, chauffe				
	Discretionary		ur, enery			
b	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or				
	,	provision of all of the expenses described above? If "No," complete Part III to explain		1b	х	
2		n require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
_	•	rs, including the CEO/Executive Director, regarding the items checked on line 1a?		2	х	
	tractoco, and onloc					
3	Indicate which, if a	ny, of the following the filing organization used to establish the compensation of the organiz	ation's			
		ector. Check all that apply. Do not check any boxes for methods used by a related organizat				
		ation of the CEO/Executive Director, but explain in Part III.				
	·	committee SEE SCHEDULE O				
		compensation consultant				
	X Form 990 of o		committee			
4	During the year, did	any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
	organization or a re					
а	Receive a severand	e payment or change-of-control payment?		4a		Х
b	Participate in, or re	ceive payment from, a supplemental nonqualified retirement plan?				Х
с		ceive payment from, an equity-based compensation arrangement?				Х
		nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	Only section 501(	c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on			
	contingent on the r	evenues of:				
а	The organization?			5a		Х
b	Any related organiz	ation?		<b>5</b> b		Х
		or 5b, describe in Part III.				
6	For persons listed	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on			
	contingent on the r	net earnings of:				
а	The organization?			. 6a		X
b	Any related organiz	ation?		. 6b		X
	If "Yes" on line 6a	or 6b, describe in Part III.				
7	-	on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payment				
	not described on li	nes 5 and 6? If "Yes," describe in Part III		. 7		X
8		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the				
		ption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		. 8		X
9		id the organization also follow the rebuttable presumption procedure described in				
		ז 53.4958-6(c)?		9		
LHA	For Paperwork R	eduction Act Notice, see the Instructions for Form 990.	Schedu	le J (Forr	n 990	) 2016

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	t Compensated Employees. Use o
MUSEUM ASSOCIATES	<b>Frustees, Key Employees, and Highest Comp</b>
e J (Form 990) 2016	Officers, Directors, Trus
Schedule	Part II

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Page 2

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII. duplicate copies if additional space is needed.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2	W-2 and/or 1099-MIS	and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deterred compensation	Denents	(c)-(i)(s)	in column (b) reported as deferred on prior Form 990
(1) MICHAEL GOVAN	Ξ	889,872.	100,000.	142,250.	91,042.	0.	1,223,164.	0.
CEO & WALLIS ANNENBERG DIRECTOR	(ii)	181,405.	•0	6,708.	.0	107,258.	295,371.	0.
(2) FRED GOLDSTEIN	Ξ	328,703.	•0	• 0	63,671.	7,320.	399,694.	0.
SVP, GENERAL COUNSEL & SECRETARY	Ē	.0	•0	• 0	•0	*0	.0	0.
(3) ANN ROWLAND	Ξ	69,553.	•0	• 0	16,185.	• 0	85,738.	0.
CHIEF FINANCIAL OFFICER	Ē	165,276.	•0	*0	•0	106,674.	271,950.	0.
(4) DIANA VESGA	(i)	412,500.	80,000.	33,333.	28,131.	26,959.	580,923.	0.
CHIEF OPERATING OFFICER	Ē	•0	•0	*0	• 0	* 0	.0	.0
(5) MELISSA BOMES	Ē	351,531.	• 0	600.	33,476.	. 696.	386,303.	.0
SVP OF DEVELOPMENT & AUDIENCE STRATE (ii)	(ii)	•0	• 0	• 0	• 0	• 0	•0	.0
(6) NANCY THOMAS	(i)	119,985.	• 0	• 0	56,604.	• 0	146,589.	• 0
SR. DEPUTY DIRECTOR OF ART ADMIN AND (ii)	(ii)	124,837.	• 0	• 0	• 0	60,726.	185,563.	.0
(7) ZOE KAHR	Ē	238,194.	•0	600.	15,319.	742.	254,855.	.0
DEPUTY DIRECTOR OF EXHIBITIONS & PLA		•0	• 0	• 0	• 0	• 0	•0	.0
(8) MARK MITCHELL	(i)	221,100.	8,000	2,933.	41,491.	7,004.	280,528.	• 0
BUDGET AND INVESTMENT OFFICER	(ii)	• 0	• 0	• 0	° 0	• 0	• 0	• 0
(9) JANE BURRELL	Ē	142,612.	• 0	• 0	33,186.	• 0	175,798.	.0
SVP, EDUCATION & PUBLIC PROGRAMS	(ii)	75,311.	• 0	0.	• 0	39,581.	114,892.	.0
(10) KRISTEN SHEPHERD	(i)	216,219.	• 0	• 0	19,595.	.000,	242,814.	• 0
AVP, AUDIENCE STRATEGY & SERVICES	(ii)	.0	• 0	0.	• 0	0.	• 0	.0
(11) OLYMPIA AMMON	Ē	211,326.	0.	0.	1,452.	693.	213,471.	0.
AVP, INDIVIDUAL GIVING	(ii)		0.	0.	0.	0.	.0	0.
(12) LORI JO HARTMAN	Ē	198,990.	0.	0.	6,405.	11,407.	216,802.	0.
VP, FACILITIES AND SECURITY OPERATIO (ii)	(ii)	• 0	0.	0.	.0	0.	•0	0.
(13) STEPHANIE BARRON	Ē	82,077.	0.	0.	19,503.	0.	101,580.	0.
SENIOR CURATOR & DEPT HEAD	(ii)	107,933.	0.	0.	0.	64,782.	172,715.	0.
(14) DIANA MAGALONI-KERPEL	(i)	189,754.	0.	0.	30,834.	17,427.	238,015.	0.
DEPUTY DIRECTOR & DIRECTOR OF THE PR	(ii)	0.	0.	0.	.0	0.	.0	0.
	Ξ							
	(ii)							
	Ξ							
	Ξ							

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Schedule J (Form 990) 2016

Schedule J (Form 990) 2016 MUSEUM ASSOCIATES	95-2264067	Page 3
Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	nis part for any additional information.	
PART I, LINE 1A:		
THE MUSEUM PROVIDES A HOUSE FOR THE DIRECTOR, THE IMPUTED RENTAL VALUE OF		
WHICH IS SHOWN IN COLUMN B(III), ROW 1(I).		
THE MUSEUM PROVIDED FIRST CLASS TRAVEL FOR THE DIRECTOR IN SELECT INSTANCES		
WHERE A PARTICULAR CARRIER DID NOT HAVE BUSINESS CLASS SEATS AVAILABLE,		
TOTALING \$15,933.		
	Schedule J (Form 990) 2016	90) 2016

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MUSEUM ASSOCIATES       Part I     Bond Issues       (a) Issuer name     (b) Issuer EIN       CALIFORNIA INFRASTRUCTURE AND     63-0304653       A ECONOMIC DEVELOPMENT BANK     63-0304653							Employe	er identif	Emplover identification number	umber
Bond Issues (a) Issuer name LFORNIA INFRASTRUCTURE AND NOMIC DEVELOPMENT BANK 63							95-2	95-2264067		
(a) Issuer name CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK 63										
CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK	er EIN (c) CUSIP #	(d) Date issued	(e) Issue price	rice	(f) Descriptic	(f) Description of purpose	(g) Defeased (h) On behalf of issuer	ed <b>(h)</b> On beh of issuer		(i) Pooled financing
CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT BANK							Yes No	o Yes	No Yes	s No
	53 13034ACQ1	08/15/13	78,000	000,000.REF	REFUNDING OF	2008 BONDS	X		X	X
B DIRECT PURCHASE - WELLS FARGO	13034ACT5	08/15/13	115,000	000	.REFUNDING OF	2008 BONDS	X		×	×
<b>C</b> DIRECT FURCHASE - UNION BANK	LACM2013C	08/15/13	100,000	000,000.REF	.REFUNDING OF	2008 BONDS	×		×	×
D DIRECT PURCHASE - US BANK	LACM2013D	08/15/13	50,000	000,000. REFUNDING	UNDING OF	2008 BONDS	X		×	×
Part II Proceeds										
<ol> <li>Amount of hourds restired</li> </ol>		A		В		U			٥	
		78,	.000,000	115,	,000,000,	100,000	.000,000		50,00	000 ' 000
4 Gross proceeds in reserve funds										
5 Capitalized interest from proceeds										
6 Proceeds in refunding escrows										
7 Issuance costs from proceeds										
8 Credit enhancement from proceeds										
9 Working capital expenditures from proceeds										
		78,	.000,000	115	,000,000,	100,	.000,000		50,00	000,000
		:								
13 Year of substantial completion		┢	2010	;	0102	┢	0102	;	20	0102
	0	Yes	ON	Yes	ov	Yes	oz	Yes	z	NO
14 Were the bonds issued as part of a current relunding issue? 15 Mere the honds issued as not of an odvance refunding issue?	ler sei la?	4	×	4	×	4	×	4		×
		•		~	1	~		~		
		•		4 ⊳		4 ♪		4 >		
1 Does the organization maintain adequate books and records to support the final allocation of proce Part III Private Business Use	nal allocation of proceeds?	<		4		4		4		
		4		B		o			۵	
1 Was the organization a partner in a partnership, or a member of an LLC,	ber of an LLC,	Yes	No	Yes	No	Yes	No	Yes	z	No
which owned property financed by tax-exempt bonds?			x		X		x			×
2 Are there any lease arrangements that may result in private business use bond-financed property?	te business use of		X		х		×			X

Schedule K (Form 990) 2016 MUSEUM ASSOCIATES			95-22	2264067				Page 2
Part III Private Business Use (Continued)								
	A	1		B		c	D	
<b>3a</b> Are there any management or service contracts that may result in private	Yes	No	Yes	٩	Yes	No	Yes	No
business use of bond-financed property?	х		Х		X		х	
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside	;		:		;		:	
counsel to review any management or service contracts relating to the financed property?	X		X		X		х	
c Are there any research agreements that may result in private business use of bond-financed property?		Х		X		x		x
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
4 Enter the percentage of financed property used in a private business use by		;						
		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of								
unrelated trade or business activity carried on by your organization, another								
section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Does the bond issue meet the private security or payment test?		Х		x		x		X
8a Has there been a sale or disposition of any of the bond-financed property to a non-								
governmental person other than a 501(c)(3) organization since the bonds were issued?		Х		Х		Х		х
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed								
of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections								
1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified								
bonds of the issue are remediated in accordance with the requirements under								
Regulations sections 1.141-12 and 1.145-2?	Х		Х		Х		Х	
Part IV Arbitrage								
	A			В		c	D	
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	٩	Yes	٥N	Yes	No
Penalty in Lieu of Arbitrage Rebate?		Х		x		×		X
2 If "No" to line 1, did the following apply?								
a Rebate not due vet?		X		×		x		X
b Exception to rebate?		X		X		x		x
c No rebate due?		х		X		х		х
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
performed								
3 Is the bond issue a variable rate issue?	Х		X		x		х	
4a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?		Х		X		Х		Х
b Name of provider								
c Term of hedge								
d Was the hedre superintegrated?								
Mas the hardna tarminated?								
632122 10-19-16						Sch	edule K (Foi	Schedule K (Form 990) 2016

Schedule K (Form 990) 2016 MUSEUM ASSOCIATES			95-23	2264067				Page 3
Part IV Arbitrage (Continued)					-		-	
	A			8		0		
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		Х		х		X
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х		x		X
7 Has the organization established written procedures to monitor the requirements of								
section 148?		Х		Х		Х		Х
Part V Procedures To Undertake Corrective Action								
	A			B		C		D
	Yes	٥N	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of								
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation isn't available under applicable								
regulations?	Х		Х		Х		х	
Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions	on Schedul	e K. See instr	uctions					
SCHEDULE K, PART I, BOND ISSUES:								
(A) ISSUER NAME: CALIFORNIA INFRASTRUCTURE AND ECONOMIC DEVELOPMENT								
BANK								
(F) DESCRIPTION OF PURPOSE: REFUNDING OF 2008 BONDS								
(A) ISSUER NAME: DIRECT PURCHASE - WELLS FARGO								
(F) DESCRIPTION OF PURPOSE: REFUNDING OF 2008 BONDS								
(A) ISSUER NAME: DIRECT PURCHASE - UNION BANK								
(F) DESCRIPTION OF PURPOSE: REFUNDING OF 2008 BONDS								
(A) ISSUER NAME: DIRECT PURCHASE - US BANK								
(F) DESCRIPTION OF PURPOSE: REFUNDING OF 2008 BONDS								
632123 10-19-16						Sch	hedule K (Fo	Schedule K (Form 990) 2016

Department of the Treasury	complete if the	organization and 28b, or 28c, c ▶ Atta	swere or Forr ich to	d "Yes n 990- Form !	Interested " on Form 990, Par EZ, Part V, line 38a 990 or Form 990-EZ EZ) and its instruction:	t IV, line 25a, 25b, 2 or 40b. Z.				20	o Pub	)
	useum associ efit Transact		D1(c)(3	), sect	ion 501(c)(4), and 50	1(c)(29) organization	95-	2264	r <b>ident</b> 067	ificati	on nu	mber
Complete if the c <b>1</b> (a) Name of disqualified p	(b)	swered "Yes" on Relationship betv person and or	ween o	disqual	art IV, line 25a or 25b lified (c	o, or Form 990-EZ, F			Db.	<u> </u>	Corre es	cted?
<ul> <li>2 Enter the amount of tax is section 4958</li> <li>3 Enter the amount of tax,</li> </ul>								► \$ ► \$				
Complete if the c reported an amo (a) Name of	organization ans unt on Form 99 (b) Relationship	0, Part X, line 5, 6 (c) Purpose	Form 9 6, or 22 ( <b>(d)</b> Lo	990-EZ	, Part V, line 38a or F <b>(e)</b> Original	Form 990, Part IV, lir	(g)	) In		proved	(i) W	/ritten_
interested person	with organization	n of loan	organia	From	principal amount		defa Yes	ault? No	comm Yes		agree Yes	ment?
Total Part III Grants or As	sistance Be	enefiting Inter	reste	d Pe	rsons.							
Complete if the c (a) Name of interested p		(b) Relationship interested pers the organiza	betwe son an	en	art IV, line 27. (c) Amount of assistance	<b>(d)</b> Type assistan			•	) Purp assist	oose o ance	f

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2016

632131 10-24-16

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Schedule L (Form 990 or 990-EZ) 2016 MUSEUM ASSOCIATES

#### Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz rever	aring of zation's nues?
				Yes	No
JOSHUA S. FRIEDMAN	SEE PART V	132,955.	SEE PART V	Х	
JONATHAN SOKOLOFF	SEE PART V	1,574.	SEE PART V	Х	
				1	
				1	

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: JOSHUA S. FRIEDMAN

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

TRUSTEE OF MUSEUM ASSOCIATES AND A CO-CHAIR OF THE FINANCE COMMITTEE.

(C) AMOUNT OF TRANSACTION \$ 132,955.

(D) DESCRIPTION OF TRANSACTION: INV. MGMT FEES

MR. FRIEDMAN IS ALSO A FOUNDER, CO-CHAIR AND CO-CHIEF EXECUTIVE OFFICER

FOR CANYON CAPITAL ADVISORS LLC (CCA, LLC), AN INVESTMENT FIRM THAT IS

PAID FOR MANAGEMENT SERVICES FOR INVESTING FUNDS OF THE ORGANIZATION,

WHICH ARE BASED IN PART, ON REVENUES FROM THE PERFORMANCE OF THESE

INVESTMENTS. MUSEUM ASSOCIATES INVESTED WITH CCA, LLC IN 2005, FOUR YEARS

PRIOR TO MR. FRIEDMAN JOINING THE BOARD. MUSEUM ASSOCIATES HAS NOT

INVESTED ANY ADDITIONAL FUNDS IN CCA, LLC SINCE THE DATE OF THE INITIAL

INVESTMENT.

LESS THAN 3% OF THE MUSEUM'S TOTAL PORTFOLIO IS INVESTED WITH MR.

FRIEDMAN'S FIRM.

FEES ARE BASED ON A PERCENTAGE OF ASSETS UNDER INVESTMENT MANAGEMENT AND

AN INCENTIVE FEE BASED ON THE INVESTMENT PERFORMANCE.

(E) SHARING OF ORGANIZATION REVENUES? = YES

632132 10-24-16

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(A) NAME OF PERSON: JONATHAN SOKOLOFF

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

TRUSTEE OF MUSEUM ASSOCIATES AND MEMBER OF THE BOARD FINANCE COMMITTEE.

(C) AMOUNT OF TRANSACTION \$ 1,574.

(D) DESCRIPTION OF TRANSACTION: INV. MGMT FEES

MR. SOKOLOFF IS ALSO A MANAGING PARTNER OF LEONARD GREEN & PARTNERS L.P.,

AN INVESTMENT FIRM THAT IS PAID FOR MANAGEMENT SERVICES FOR INVESTING

FUNDS OF THE ORGANIZATION, WHICH ARE BASED IN PART, ON REVENUES FROM THE

PERFORMANCE OF THESE INVESTMENTS. MUSEUM ASSOCIATES INVESTED WITH LEONARD

GREEN & PARTNERS IN 2012, TWO AND A HALF YEARS PRIOR TO MR. SOKOLOFF

JOINING THE BOARD. MUSEUM ASSOCIATES HAS MADE NO NEW INVESTMENT

COMMITMENTS WITH LEONARD GREEN & PARTNERS SINCE THE DATE OF THE INITIAL

INVESTMENT.

LESS THAN 1% OF THE MUSEUM'S TOTAL PORTFOLIO IS INVESTED WITH MR.

SOKOLOFF'S FIRM.

FEES ARE BASED ON A PERCENTAGE OF ASSETS UNDER INVESTMENT MANAGEMENT AND

AN INCENTIVE FEE BASED ON THE INVESTMENT PERFORMANCE.

(E) SHARING OF ORGANIZATION REVENUES? = YES

632461 04-01-16

Schedule L (Form 990 or 990-EZ)

95-2264067

Page **2** 

## **SCHEDULE M** (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

24 25

26

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Other 🕨

Other 

....

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990. 

16 20 **Open To Public** Inspection

Archeological artifacts

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(

Interna	I Revenue Service	Information about \$	Schedule M	(Form 990) and it	s instructions is at www.irs	.gov	/form990.	Inspection
Name	e of the organization					-		identification number
		MUSEUM ASSOCIATES					95	5-2264067
Par	rt I Types o	of Property		_				
			(a) Check if applicable	(b) Number of contributions or items contributed	<b>(c)</b> Noncash contribution amounts reported on Form 990, Part VIII, line 1g			(d) I of determining ontribution amounts
1	Art - Works of art		Х	176		SEE	PART II	
2	Art - Historical tre	asures						
3	Art - Fractional in	terests	X	1		SEE	PART II	
4	Books and public	cations						
5	Clothing and hou	sehold goods						
6	Cars and other ve	ehicles						
7	Boats and planes	S						
8	Intellectual prope	erty						
9	Securities - Public	cly traded	X	26	19,201,051.	FMV	OF AVG.	STOCK VALUE
10	Securities - Close	ely held stock						
11	Securities - Partn	ership, LLC, or						
	trust interests							
12	Securities - Misce	ellaneous						
13	Qualified conserv	ation contribution -						
	Historic structure	es						
14		vation contribution - Other $_{\dots}$						
15		idential						
16	Real estate - Con	nmercial						
17	Real estate - Othe	er						
18	Collectibles							
19								
20	Drugs and medic	al supplies						
21								
22	Historical artifact	s						
23	Scientific specim	ens						

27	Other 🕨 (									
28	Other 🕨 (	)								
29	Number of Forms 8283 received by the org	anizat	tion during	g the tax year for o	contributions					
	for which the organization completed Form	8283	, Part IV, I	Donee Acknowled	gement	29			34	
									Yes	No
30a	During the year, did the organization receive	e by c	contributio	on any property rep	ported in Part I, lir	ies 1 th	rough 28, that it			
	must hold for at least three years from the o	late o	of the initia	al contribution, and	d which isn't requi	red to b	be used for			
	exempt purposes for the entire holding peri	od?						. 30a		Х
b	If "Yes," describe the arrangement in Part II									
31	Does the organization have a gift acceptant	ce pol	licy that re	equires the review	of any nonstanda	rd cont	ributions?	31	х	
32a	Does the organization hire or use third parti	es or	related or	ganizations to soli	icit, process, or se	ell nonca	ash			
	contributions?							. 32a	х	
b	If "Yes," describe in Part II.									
33	If the organization didn't report an amount i	n colu	umn (c) foi	r a type of propert	y for which colum	n (a) is	checked,			
	describe in Part II.									
					-					

For Paperwork Reduction Act Notice, see the Instructions for Form 990. LHA

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Schedule M (Form 990) (2016)

632141 08-23-16

15270425 701224 4530

Schedule M (Form 990) (2016) MUSEUM ASSOCIATES

Page **2** Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 32B:

THE MUSEUM USES BROKERS TO SELL SECURITIES AND USES AUCTION HOUSES AND

ART DEALERS TO SELL WORKS ON CONSIGNMENT.

SCHEDULE M, LINE 1,3 AND 33:

IN CONFORMITY WITH THE PRACTICES OF MANY MUSEUMS. ART OBJECTS PURCHASED

OR DONATED TO THE MUSEUM ARE NOT CAPITALIZED IN THE STATEMENT OF

FINANCIAL POSITION. THE MUSEUM'S ART COLLECTION IS MADE UP OF ART

OBJECTS THAT ARE HELD FOR EXHIBITION AND VARIOUS OTHER PROGRAM

ACTIVITIES. EACH OF THE ITEMS IS CATALOGUED, PRESERVED AND CARED FOR

AND ACTIVITIES VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION

ARE PERFORMED CONTINUOUSLY. PURCHASED COLLECTION ITEMS ARE RECORDED AS

DECREASES IN UNRESTRICTED NET ASSETS IN THE YEAR IN WHICH THE ITEMS ARE

ACQUIRED. CONTRIBUTED COLLECTION ITEMS ARE EXCLUDED FROM THE FINANCIAL

STATEMENTS.

Schedule M (Form 990) (2016)

632142 08-23-16

95-2264067

SCHEDULE O	
(Form 990 or 990-EZ)	

Department of the Treasury Internal Revenue Service Name of the organization

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.



Employer identification number 95-2264067

MUSEUM ASSOCIATES

FORM 990, PART I & PART III LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

TO SERVE THE PUBLIC THROUGH THE COLLECTION, CONSERVATION, EXHIBITION

AND INTERPRETATION OF SIGNIFICANT WORKS OF ART FROM A BROAD RANGE OF

CULTURES AND HISTORICAL PERIODS, AND THROUGH TRANSLATION OF THESE

COLLECTIONS INTO MEANINGFUL EDUCATIONAL, AESTHETIC, INTELLECTUAL AND

CULTURAL EXPERIENCES FOR THE WIDEST ARRAY OF AUDIENCES.

THE LOS ANGELES COUNTY MUSEUM OF ART (THE "MUSEUM") IS THE PREMIER

ENCYCLOPEDIC ART MUSEUM IN THE WESTERN UNITED STATES. THE MUSEUM'S

COLLECTION OF MORE THAN 135,000 ARTWORKS FROM AROUND THE WORLD SPANS

THE HISTORY OF ART, FROM ANCIENT TO CONTEMPORARY TIMES, INCLUDING

ESPECIALLY STRONG COLLECTIONS OF ASIAN, LATIN AMERICAN, EUROPEAN, AND

AMERICAN ART. THROUGH ITS VARIED COLLECTIONS, THE MUSEUM IS BOTH A

RESOURCE TO AND A REFLECTION OF THE MANY CULTURAL COMMUNITIES AND

HERITAGES IN SOUTHERN CALIFORNIA AND THROUGHOUT THE WORLD.

THIS FISCAL YEAR, THE MUSEUM PRESENTED 37 EXHIBITIONS AND PERMANENT

COLLECTION INSTALLATIONS, ACQUIRED 1,590 NEW WORKS OF ART, PROVIDED

PROGRAMS FOR 63,928 SCHOOL CHILDREN. TOTAL ATTENDANCE AT THE MUSEUM WAS

1,508,042.

FORM 990, PART I, LINE 8:

THE INCREASE IN CONTRIBUTIONS FROM FISCAL YEAR END 06/30/16 TO FISCAL

YEAR END 06/30/17 IS ATTRIBUTABLE TO PLEDGES RECEIVED TOWARDS LACMA'S

NEW CAMPAIGN - BUILDING LACMA - AND TO HIGHER GIFTS FOR ART

 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O

 632211 08-25-16
 Schedule O

Schedule O (Form 990 or 990-EZ) (2016)

Schedule O (Form 990 or 990-EZ) (2016	Schedule O	(Form	990 o	r 990-EZ)	(2016
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Name of the organization

MUSEUM ASSOCIATES

Page 2 Employer identification number 95-2264067

ACQUISITIONS.

FORM 990, PART I, LINE 19:

WHILE REVENUE LESS EXPENSES FOR LINE 19 READS AS A DEFICIT OF

\$6,359,525, THE MUSEUM'S CASH FLOWS WERE ACTUALLY CONSIDERABLY BETTER

THAN THIS, SINCE THIS NUMBER REFLECTS \$13,698,136 OF BOND INTEREST AND

FEES, WHICH WERE MORE THAN COVERED BY CASH PAYMENTS ON OUTSTANDING GIFT

PLEDGES RECOGNIZED AS REVENUE IN OTHER YEARS, AND \$8,449,393 OF

DEPRECIATION EXPENSE AND BOND AMORTIZATION COSTS WHICH ARE NON-CASH

ACCOUNTING CHARGES.

FORM 990, PART III, LINE 2, NEW PROGRAM SERVICES:

ART ACQUISITION

WORKS OF ART IN ALL MEDIA, FROM EVERY HISTORICAL PERIOD, AND FROM EVERY

CORNER OF THE GLOBE ARE PURCHASED TO ENHANCE THE MUSEUM'S PERMANENT

COLLECTION. SUCH ADDITIONS CONTRIBUTE TO THE MUSEUM'S GOAL OF

COLLECTING SIGNIFICANT WORKS OF ART FROM A BROAD RANGE OF CULTURES AND

ERAS.

EXPENSES REFLECT FUNDS PAID BY THE MUSEUM FOR THE ACQUISITION OF

ARTWORK DURING THE YEAR, BUT DO NOT REFLECT THE VALUE OF GIFTS OF ART.

REVENUES REPRESENT THE PROCEEDS OF DEACCESSIONS FROM THE PERMANENT

COLLECTION RECEIVED DURING THE FISCAL YEAR, WHICH, IN ACCORDANCE WITH

MUSEUM POLICY, ARE RESTRICTED FOR THE FUTURE ACQUISITION OF ARTWORKS.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

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15270425 701224 4530

Schedule O	(Form	990	or 9	90-EZ)	(2016)	)

Name of the organization

MUSEUM ASSOCIATES

Employer identification number 95-2264067

(CONTINUED FROM PAGE 2, PART III, LINE 4C)

MUSEUM POLICY, ARE RESTRICTED FOR THE FUTURE ACQUISITION OF ARTWORKS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

IT IS A MUSEUM GOAL TO CONTINUOUSLY EXPAND AND SERVE AUDIENCES OF ALL

AGES, ETHNICITIES, AND SOCIO-ECONOMIC BACKGROUNDS BY CREATING WELCOMING

ENVIRONMENTS AND PROGRAMS. THIS IS ACCOMPLISHED THROUGH A VARIETY OF

MEANS, INCLUDING THE MUSEUM MAGAZINE, SPECIAL EVENTS, PROMOTIONAL

CAMPAIGNS, CAMPUS WAY-FINDING MEDIA, AND ON-SITE STAFF PROVIDING

SERVICE TO THE PUBLIC. THE MUSEUM ALSO WORKS TO EXTEND THE MUSEUM

EXPERIENCE IN THE FULLEST POSSIBLE WAY TO THE WIDEST POSSIBLE AUDIENCE.

TO ACHIEVE THIS GOAL, IT OFFERS MANY EDUCATIONAL OUTREACH PROGRAMS IN

LOCAL SCHOOLS AND ON-SITE FOR CHILDREN AND TEENS AS WELL AS CLASSES AND

OTHER PROGRAMS AND INTERPRETIVE MATERIALS FOR COLLEGE STUDENTS AND

ADULTS. IT ALSO PROVIDES IMAGES, INFORMATION, AND OTHER WAYS TO ACCESS

ITS COLLECTIONS AND PROGRAMS THROUGH THE WEB AND MANY OTHER DIGITAL

MEDIA.

EXPENSES \$ 17,996,041. INCLUDING GRANTS OF \$ 0. REVENUE \$ 39,608,783.

FORM 990, PART VI, SECTION A, LINE 1:

THE MUSEUM'S BYLAWS ESTABLISH AN EXECUTIVE COMMITTEE AS ONE OF ITS STANDING

COMMITTEES ELECTED ANNUALLY BY THE BOARD OF TRUSTEES. THE EXECUTIVE

COMMITTEE HAS THE AUTHORITY TO ACT, BETWEEN MEETINGS OF THE BOARD OF

TRUSTEES, ON BEHALF OF THE BOARD OF TRUSTEES, SUBJECT TO CERTAIN

EXCEPTIONS, INCLUDING THOSE SET FORTH IN APPLICABLE STATE LAW. THE SCOPE OF

THE COMMITTEE'S AUTHORITY, INCLUDING THE EXCEPTIONS THERETO, IS SET FORTH

IN THE BYLAWS OF THE MUSEUM, WHICH ARE PUBLISHED ON THE MUSEUM'S WEBSITE.

THE COMMITTEE IS COMPRISED OF THE CO-CHAIRS OF THE BOARD, THE CHAIRS OF

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Schedule O (Form 990 or 990-EZ) (2016)

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MUSEUM ASSOCIATES	95-2264067
EACH STANDING COMMITTEE OF THE BOARD AND OTHER TRUSTEES ELECTED BY THE	
BOARD. ALL MEMBERS OF THE COMMITTEE ARE VOTING TRUSTEES.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE FORM 990 IS REVIEWED BY OUTSIDE TAX ACCOUNTANTS AND REVIEWED AND	
APPROVED BY THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES. ONCE APPROVED BY	
THE AUDIT COMMITTEE, THE AUDIT COMMITTEE REPORTS TO THE FULL BOARD OF	
TRUSTEES AND THE RETURN IS MADE AVAILABLE TO THE REST OF THE BOARD BEFORE	
IT IS ELECTRONICALLY FILED.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE CHAIRMAN OF THE AUDIT COMMITTEE SENDS AN ANNUAL CONFLICT OF INTEREST	
DISCLOSURE FORM TO EACH TRUSTEE, AND, WITH THE OFFICE OF GENERAL COUNSEL,	
MONITORS RESPONSES AND FOLLOWS UP WITH TRUSTEES TO ACHIEVE AS HIGH A	
RESPONSE RATE AS POSSIBLE. THE OFFICE OF GENERAL COUNSEL REVIEWS THESE	
FORMS AND REPORTS SIGNIFICANT CONFLICTS TO THE AUDIT COMMITTEE, WHICH	
REVIEWS ANY SPECIFIC TRANSACTIONS THAT MIGHT INVOLVE A CONFLICT OF INTEREST	
WITH A TRUSTEE.	
THE DIRECTOR OF THE MUSEUM SENDS OFFICERS, KEY EMPLOYEES, AND OTHERS	
CONFLICT OF INTEREST FORMS, WHICH THEY ARE ASKED TO COMPLETE AND RETURN TO	
THE GENERAL COUNSEL, WHO REVIEWS SUCH FORMS FOR POSSIBLE CONFLICTS AND	
MONITORS COMPLIANCE WITH LACMA'S ETHICS POLICY INCLUDING THE CONFLICT OF	
INTEREST POLICIES CONTAINED IN THE ETHICS POLICY.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE COMPENSATION OF THE CEO AND DIRECTOR OF LACMA FOR THE FIRST SIX MONTHS	

OF CALENDAR YEAR 2016 WAS FIXED PURSUANT TO THE DIRECTOR'S EMPLOYMENT

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Schedule O (Form 990 or 990-EZ) (2016)

Name of the organization

65 2016.05070 MUSEUM ASSOCIATES

Schedule O (Form 990 or 990-EZ) (2016)

4530\_\_\_1

Page 2

Employer identification number

Schedule O (Form 990 or 990-EZ) (2016)       Name of the organization	Employer identification number
MUSEUM ASSOCIATES	95-2264067
AGREEMENT WITH LACMA ENTERED INTO IN 2010. PURSUANT TO THAT AGREEMENT, THE	
EXECUTIVE COMMITTEE OF THE BOARD CONSIDERED AND AGREED TO RECOMMEND A	
BONUS, BASED ON PERFORMANCE, TO THE DIRECTOR IN THE AMOUNT OF \$100,000.	
IN LIGHT OF THE JUNE 30, 2016 EXPIRATION DATE OF THE 2010 EMPLOYMENT	
AGREEMENT BETWEEN LACMA AND THE CEO AND DIRECTOR, DURING THE SPRING OF	
CALENDAR YEAR 2016, THE EXECUTIVE COMMITTEE AND THE DIRECTOR DISCUSSED THE	
TERMS OF A NEW EMPLOYMENT AGREEMENT, EFFECTIVE JULY 1, 2016, FOR A 7-YEAR	
TERM, RENEWABLE FOR 3 ADDITIONAL YEARS. IN SETTING THE TERMS OF THE NEW	
EMPLOYMENT AGREEMENT, THE EXECUTIVE COMMITTEE CONSULTED WITH THE GENERAL	
COUNSEL AND OUTSIDE ATTORNEYS AS WELL AS WITH AN INDEPENDENT EXECUTIVE	
COMPENSATION CONSULTING FIRM, INCLUDING SUCH CONSULTANT'S REPORT ON	
COMPARABILITY DATA, COMPARING THE DIRECTOR'S PROPOSED COMPENSATION WITH	
SIMILARLY SITUATED EXECUTIVES AT COMPARABLE INSTITUTIONS. THE EXECUTIVE	
COMMITTEE APPROVED THE TERMS AND RECOMMENDED APPROVAL BY THE FULL BOARD OF	
TRUSTEES, SUBJECT TO PRIOR REVIEW BY THE AUDIT COMMITTEE OF THE BOARD	
CONSISTENT WITH APPLICABLE LAW AND THE MUSEUM'S BYLAWS AND POLICIES. THE	
AUDIT COMMITTEE REVIEWED THE TERMS OF THE PROPOSED EMPLOYMENT AGREEMENT, AT	
ITS MEETING ON JUNE 6, 2016, WITH COUNSEL AND INDEPENDENT COMPENSATION	
CONSULTANTS PRESENT AT THE MEETING. BASED ON THE COMPARABILITY ANALYSIS,	
PERFORMANCE REVIEW AND EXPECTATIONS FOR THE DIRECTOR, THE MUSEUM'S	
STRATEGIC GOALS, AND OTHER FACTORS, THE AUDIT COMMITTEE FOUND THAT THE	
TOTAL COMPENSATION BEING PROPOSED WAS FAIR AND REASONABLE TO THE MUSEUM,	
AND RECOMMENDED APPROVAL BY THE BOARD. THE BOARD OF TRUSTEES, IN EXECUTIVE	
SESSION, REVIEWED THE TERMS OF THE PROPOSED BONUS UNDER THE 2010 EMPLOYMENT	
AGREEMENT AND THE TERMS OF THE NEW EMPLOYMENT AGREEMENT AND THE	
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE AND THE AUDIT COMMITTEE, AND	
APPROVED THE AWARD OF THE BONUS AND THE EXECUTION OF THE NEW AGREEMENT AT	
632212 08-25-16 <b>66</b>	Schedule O (Form 990 or 990-EZ) (2016

<sup>66</sup> 2016.05070 MUSEUM ASSOCIATES

Schedule O (I	Form 990 or 990-EZ)	(2016	)
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Name of the organization

MUSEUM ASSOCIATES

Page 2 Employer identification number 95-2264067

ITS MEETING ON JUNE 9, 2016.

THE DIRECTOR ANNUALLY DETERMINES THE COMPENSATION OF EACH OF THE OTHER

OFFICERS AND KEY EMPLOYEES. IN EACH CASE, THE COMPENSATION IS BASED ON (1)

THE EMPLOYEE'S PERFORMANCE DURING THE PRIOR YEAR; (2) THE CONTEXT OF

LACMA'S OVERALL OPERATING BUDGET; AND (3) COMPARABILITY DATA FOR PERSONS

HOLDING SIMILAR POSITIONS IN SIMILAR ORGANIZATIONS. SUCH COMPARABILITY DATA

IS GENERALLY PREPARED BY SENIOR MANAGEMENT, INCLUDING THE CHIEF FINANCIAL

OFFICER AND THE DIRECTOR OF HUMAN RESOURCES AND INCLUDES A REVIEW OF

PUBLICLY FILED FORMS 990 OF OTHER, COMPARABLE INSTITUTIONS.

THE PROPOSED COMPENSATION FOR ALL OFFICERS AND KEY EMPLOYEES AND THE

UNDERLYING DATA, INCLUDING THE PERFORMANCE REVIEWS AND COMPARABILITY

ANALYSES, ARE PRESENTED TO THE AUDIT COMMITTEE, TO DETERMINE WHETHER, IN

THE AUDIT COMMITTEE'S JUDGMENT, SUCH PROPOSED COMPENSATION IS APPROPRIATE,

FAIR AND REASONABLE TO LACMA. THE APPROVAL OF THE AUDIT COMMITTEE IS

REPORTED TO THE FULL BOARD OF TRUSTEES AT ITS NEXT REGULARLY SCHEDULED

MEETING.

NOTE THAT LACMA DOES NOT HAVE A SEPARATE "COMPENSATION COMMITTEE". THE

AUDIT COMMITTEE FUNCTIONS AS THE COMPENSATION COMMITTEE. ALL MEMBERS OF THE

AUDIT COMMITTEE ARE INDEPENDENT TRUSTEES OF LACMA.

FORM 990, PART VI, SECTION C, LINE 19:

ALL GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, INFORMATIONAL RETURNS

AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST AND ON

THE MUSEUM'S WEBSITE.

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Schedule O (Form 990 or 990-EZ) (2016)

Schedule O (Form 990 or 990-EZ) (2016)	Page 2
Name of the organization MUSEUM ASSOCIATES	Employer identification number 95-2264067
PART VII, SECTION A & SCHEDULE J, PART II	
ALTHOUGH THE COUNTY OF LOS ANGELES IS NOT A "RELATED ORGANIZATION",	
COMPENSATION PAID BY THE COUNTY OF LOS ANGELES TO CERTAIN OFFICERS AND	
EMPLOYEES OF THE MUSEUM LISTED IN PART VII AND SCHEDULE J, IS INCLUDED	
IN THE INTEREST OF TRANSPARENCY AND FULL DISCLOSURE.	
FORM 990, PART VIII, LINE 7B:	
PROCEEDS FROM SALE OF SECURITIES:	
LACMA HAS INVESTMENT ACCOUNTS AND HEDGE FUNDS WITH MANY STOCK	
TRANSACTIONS. DUE TO THE LARGE QUANTITY OF STOCK TRANSACTIONS, THIS	
INFORMATION IS NOT INCLUDED IN THE RETURN.	
FORM 990, PART X, LINES 15, 20:	
ON THIS YEAR'S FORM 990, AN AMOUNT FOR "UNAMORTIZED BOND ISSUANCE	
COSTS" FROM THE MUSEUM'S AUDITED FINANCIAL STATEMENTS IS NETTED AGAINST	
TAX-EXEMPT BOND LIABILITIES ON LINE 20. THIS ITEM HAD BEEN REPORTED ON	
LINE 15 IN PRIOR YEARS.	
FORM 990, PART X, LINE 25:	
THE DECREASE IN OTHER LIABILITIES IS PRINCIPALLY TIED TO AN UNREALIZED	
INCREASE IN THE VALUE OF AN INTEREST RATE SWAP. THIS SWAP WILL SELF	
LIQUIDATE OVER THE DURATION OF MUSEUM DEBT AND THEREFORE DOES NOT	
REPRESENT AN IMMEDIATE NON-DISCRETIONARY CLAIM ON MUSEUM RESOURCES.	

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

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Schedule O (Form 990 or 990-EZ) (2016)

Name of the organization         Employer identification on 35 2244057           UNREALIZED GAINS (LOSSES) ON INTERSOT MATE SMAP         19,514,872.	Schedule O (Form 990 or 990-EZ) (2016)					Page
FORM 990, FART XII, LINE 20: THE ORGANIZATION HAS AN AUDIT COMMITTEE THAT ASSUMES RESPONSIBILITY FOR THE OVERSIGHT OF THE AUDIT. THE MUSEUM FERIODICALLY CHANGES AUDIT FIRMS OR ROTATES FARTNERS WITHIN OUR CONTRACTED FIRM.		S				umbe
THE ORANIZATION HAS AN AUDIT COMMITTEE THAT ASSUMES RESPONSIBILITY FOR THE OVERSIGHT OF THE AUDIT, THE MUSEUM PERIODICALLY CHANGES AUDIT FIRMS OR ROTATES PARTNERS WITHIN OUR CONTRACTED FIRM.	UNREALIZED GAINS (LOSSES) ON INTEREST	RATE SWAP	29,5	514,872.		
THE ORANIZATION HAS AN AUDIT COMMITTEE THAT ASSUMES RESPONSIBILITY FOR THE OVERSIGET OF THE AUDIT, THE MUSEUM PERIODICALLY CHANGES AUDIT FIRMS OR ROTATES PARTNERS WITHIN OUR CONTRACTED FIRM.	FORM 990, PART XII, LINE 2C:					
00 ROTATES PARTNERS WITHIN OUR CONTRACTED FIRM.		EE THAT ASSUMES RESE	ONSIBILITY	FOR		
xx212 00-55-16	THE OVERSIGHT OF THE AUDIT. THE MUSEU	M PERIODICALLY CHANC	ES AUDIT F	IRMS		
69	OR ROTATES PARTNERS WITHIN OUR CONTRAC	CTED FIRM.				
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	632212 08-25-16		69	Sch	edule O (Form 990 or 990-EZ)	(201
	270425 701224 4530	2016.05070		ASSOCIATES	4530_	1

SCHEDULE R (Form 990)	<ul> <li>Related Organizations and Unrelated Partnerships</li> <li>Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.</li> <li>► Attach to Form 990.</li> <li>Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.</li> </ul>	ions and Unrelated Pa ered "Yes" on Form 990, Part IV, I ► Attach to Form 990. orm 990) and its instructions is a	rtnerships ine 33, 34, 35b, 3 twww.irs.gov/forn	6, or 37. 1990.		OMB No. 1545-0047 <b>2016</b> Open to Public Inspection
ation MUSEUM ASSOCIATI					Employer identification number 95-2264067	ication number
Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.	mplete if the organization answered "Yes"	" on Form 990, Part IV, line 3(				
<b>(a)</b> Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	me End-of-year assets		(f) Direct controlling entity
<b>Part II</b> Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.	anizations. Complete if the organization a	answered "Yes" on Form 990	, Part IV, line 34 b	ecause it had one o	or more related tax-exi	empt
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 512(b)(13) controlled entity? Yes No
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	ctions for Form 990.				Schedule R	Schedule R (Form 990) 2016

632161 09-06-16 LHA

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	MUSEUM ASSOCIATES	4							95-2264067	4067		Page 2
Part III Identification of Helated Organizations Laxable as a Partnership. organizations treated as a partnership during the tax year.	rganizations laxable artnership during the	e as a Partn tax year.	ership. Complete it	the organiza	Complete if the organization answered "	"Yes" on Form 990	on Form 990, Part IV, line	34 because	34 because it had one or more related	more relat	eq	
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)		(f) Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproportionate allocations? Yes No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or F Dx managing partner? 35) Yes No	or Perce	(k) Percentage ownership
Part IV         Identification of Related Organizations Taxable as a Corporation           organizations treated as a corporation or trust during the tax year.	rganizations Taxable :orporation or trust du	e as a Corpo		omplete if the	organization an	or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related	Form 990, Pa	art IV, line 3.	4 because it ha	d one or r	nore rel	lated
(a) Name, address, and EIN of related organization	EIN	Prim	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	Type of entity (C corp, S corp, or trust)	(f) / Share of total p, income		(g) Share of end-of-year assets	(h) Percentage ownership		(i) Section 512(b)(13) controlled entity?
CRT (2) 5905 WILSHIRE BLVD. LOS ANGELES CA 90036		тяпят		4 U	d / M	TRATT					6	
												1
632162 09-06-16			-	71					Schee	Schedule R (Form 990) 2016	rm 990	) 2016

ASSOCIATES
MUSEUM
2016
Form 990)
chedule R (

95-2264067

Page 3

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.				×	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ns with one or more re	elated organizations listed	l in Parts II-IV?		_	
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	ty			<b>1</b> a	X	X
<b>b</b> Gift, grant, or capital contribution to related organization(s)				₽ ₽		×
(s				4		×
d Loans or loan guarantees to or for related organization(s)				14		×
				4		×
				2		
f Dividends from related organization(s)				¥		×
				-		×
				<b>ה</b>	1.	
h Purchase of assets from related organization(s)				÷		×
i Exchange of assets with related organization(s)				<b>;</b>	×	x
j Lease of facilities, equipment, or other assets to related organization(s)				; <del>-</del>	×	×
k Lease of facilities, equipment, or other assets from related organization(s)				¥	~	×
I Performance of services or membership or fundraising solicitations for related org.	lated organization(s)			=	×	X
m Performance of services or membership or fundraising solicitations by related organization(s)	anization(s)			1m	X	X
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	ttion(s)			<b>1</b>	X	X
<ul> <li>Sharing of paid employees with related organization(s)</li> </ul>				<b>9</b>	×	×
p Reimbursement paid to related organization(s) for expenses				1p		X
Reimbursement paid by related organization(s) for expenses				1q	×	X
r Other transfer of cash or property to related organization(s)				1r	×	Х
s Other transfer of cash or property from related organization(s)				. <b>1</b> s	X	X
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	who must complete t	nis line, including covered	relationships and transaction thresholds.			
<b>(a)</b> Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount involved	polved		
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
632163 09-06-16	72		Schedul	Schedule R (Form 990) 2016	90) 2(	016

Schedule R (Form 990) 2016       MUSEDIM ASSOCIATES         Part VI       Unrelated Organizations Taxable as a Partnership. Complete if the organization for each entity taxed as a partnership through which that was not a related organization. See instructions regarding exclusion for certain in the was not a related organization. See instructions regarding exclusion for certain in the was not a related organization. See instructions regarding exclusion for certain in the was not a related organization. See instructions regarding exclusion for certain in that was not a related organization. See instructions regarding exclusion for certain in the was not a related organization. See instructions regarding exclusion for certain in the was not a related organization.         Name, address, and EIN       (a)       (b)         Name, address, and EIN       (b)       (c)         Name, address, and EIN       (c)       (c)         Imany activity       (c)       (c)         Imany acti		MUSEUM ASSOCIATES 95-2264067 Page 4	Part VI Unrelated Urganizations Laxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue)	that was not a related organization. See instructions regarding exclusion for certain investment partnerships.		sections 512-514) Yes No income assets Yes No (Form 1065)																												
---	--	-------------------------------------	--	--	--	---	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

73

		EXTENDED TO M	AY 15, 2018					
Form <b>990-T</b>	E	Exempt Orga	nization Bus	sine	ss Income T	ax Return	ιĻ	OMB No. 1545-0687
			nd proxy tax und					0040
	For ca	lendar year 2016 or other tax ye					_ ·	2016
Department of the Treasury					s available at www.irs.g		H	Den to Public Inspection for
Internal Revenue Service		Do not enter SSN numbe				ation is a 501(c)(3).		501(c)(3) Organizations Only over identification number
A Check box if address changed		Name of organization ( 🗌	Check box if name c	nanged	and see instructions.)		Emplo	oyees' trust, see ctions.)
B Exempt under section	Print	MUSEUM ASSOCIATES	t.					-2264067
$\mathbf{x}$ 501(c )(3 )	or	Number, street, and room		( see ir	structions		E Unrela	ted business activity codes
408(e) 220(e)	Туре	5905 WILSHIRE BLV		, 000 li			(See in	istructions.)
408A 530(a)		City or town, state or prov		r foreia	n postal code			
529(a)		LOS ANGELES, CA		0			53200	0 900003
C Book value of all assets at end of year	F Grou	up exemption number (See	instructions.)					
714,151,079.	G Che	ck organization type 🕨	x 501(c) corporation	n [	501(c) trust	401(a) trust		Other trust
H Describe the organizatio		-	-					
I During the tax year, was			· · · ·	nt-subs	idiary controlled group?	► L	Yes	s X No
		tifying number of the paren						
J The books are in care of						one number 🕨 (3		
		de or Business Inc	ome		(A) Income	(B) Expenses	;	(C) Net
1a Gross receipts or sale			a Dalamaa	4.				
<b>b</b> Less returns and allo		A line 7)	<b>c</b> Balance ►	1c 2				
		e A, line 7) rom line 1c		2				
		ch Schedule D)		4a				
		Part II, line 17) (attach Form		4b				
		sts		4c				
		nips and S corporations (att		5	-108,294.	STMT 1		-108,294.
				6				
		me (Schedule E)		7				
8 Interest, annuities, ro	yalties, a	and rents from controlled o	rganizations (Sch. F)	8				
9 Investment income o	f a sectio	on 501(c)(7), (9), or (17) o	rganization (Schedule G)	9				
		ome (Schedule I)		10				
11 Advertising income (	Schedule	e J)		11				
		ns; attach schedule)		12	100.004			100.004
		igh 12 ot Taken Elsewhei		13	-108,294.			-108,294.
		utions, deductions must				s income.)		
		rectors, and trustees (Sche	-				14	
							15	
							16	
							17	
							18	
19 Taxes and licenses							19	
		e instructions for limitation					20	
21 Depreciation (attach	Form 4	562)						
		n Schedule A and elsewher					22b	
							23	
		mpensation plans					24	
25 Employee benefit pr	ograms	abadula I)					25 26	
		chedule I) hedule J)					20	
		hedule)					28	
		14 through 28					29	0.
30 Unrelated business	taxable i	ncome before net operating	loss deduction. Subtrac	t line 2	9 from line 13		30	-108,294.
		n (limited to the amount on					31	, 
32 Unrelated business	taxable i	ncome before specific dedu	iction. Subtract line 31 fr	om line	30		32	-108,294.
		y \$1,000, but see line 33 in					33	1,000.
		e income. Subtract line 33 f		-				
line 32							34	-108,294.

623701 11-22-17 LHA For Paperwork Reduction Act Notice, see instructions.

Form **990-T** (2016)

15270425 701224 4530

Form 990-T	(2016) MUSEUM ASSOCIATES 95-2264	067	Page <b>2</b>
Part I	I Tax Computation		
35	Organizations Taxable as Corporations. See instructions for tax computation.		
	Controlled group members (sections 1561 and 1563) check here <b>b See instructions</b> and:		
a	Enter your share of the \$50,000, \$25,000, and \$9,925,000 taxable income brackets (in that order):		
	(1) \$ (2) \$ (3) \$		
b	Enter organization's share of: (1) Additional 5% tax (not more than \$11,750) \$		
	(2) Additional 3% tax (not more than \$100,000)		
С	Income tax on the amount on line 34	► 35c	0.
	Trusts Taxable at Trust Rates. See instructions for tax computation. Income tax on the amount on line 34 from:		
	Tax rate schedule or Schedule D (Form 1041)	▶ 36	
37	Proxy tax. See instructions		
	Alternative minimum tax		
39	Tax on Non-Compliant Facility Income. See instructions	39	
	Total. Add lines 37, 38 and 39 to line 35c or 36, whichever applies		0.
Part I	Tax and Payments	. 40	<u> </u>
	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)		
		_	
U		_	
ن م	General business credit. Attach Form 3800       41c         Credit for prior year minimum tax (attach Form 8801 or 8827)       41d	_	
		410	
	Total credits. Add lines 41a through 41d	40	0
	Other taxes. Check if from: Form 4255 Form 8611 Form 8697 Form 8866 Other (attach schedule		0.
	Total tax. Add lines 42 and 43	. 44	0.
	Payments: A 2015 overpayment credited to 2016 45a 43,94	4.	
	2016 estimated tax payments 45b	_	
	Tax deposited with Form 8868 45c	_	
	Foreign organizations: Tax paid or withheld at source (see instructions) 45d	_	
е	Backup withholding (see instructions) 45e	_	
	Credit for small employer health insurance premiums (Attach Form 8941) 45f	_	
g	Other credits and payments:		
	□ Form 4136 □ Other □ Total ► <b>45g</b>	_	
46	Total payments. Add lines 45a through 45g	. 46	43,944.
	Estimated tax penalty (see instructions). Check if Form 2220 is attached 🕨 🛄		
	Tax due. If line 46 is less than the total of lines 44 and 47, enter amount owed		
	Overpayment. If line 46 is larger than the total of lines 44 and 47, enter amount overpaid	▶ 49	43,944.
50	Enter the amount of line 49 you want: Credited to 2017 estimated tax  43,944. Refunded  Statements Regarding Certain Activities and Other Information (see instructions)	► <u>50</u>	0.
Part V	Statements Regarding Certain Activities and Other Information (see instructions)		
	At any time during the 2016 calendar year, did the organization have an interest in or a signature or other authority		Yes No
	over a financial account (bank, securities, or other) in a foreign country? If YES, the organization may have to file		
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If YES, enter the name of the foreign country		
	here		X
	During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust?		Х
	If YES, see instructions for other forms the organization may have to file.		
53	Enter the amount of tax-exempt interest received or accrued during the tax year 🕨 \$		
0:	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my k correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.	nowledge a	nd belief, it is true,
Sign		May the IR	S discuss this return with
Here	CHIEF FINANCIAL OFFICER	the prepare	er shown below (see
	Signature of officer Date Title	instruction	s)? X Yes No
	Print/Type preparer's name Preparer's stonature Date Check	if PTI	N
Paid	self- employe	ed	
Prepa	rer LIOR TEMKIN DT/25/18	P	0748170
Use O	Final CINCERT FINAL LER	95	5-2302617
	10960 WILSHIRE BLVD. STE 700		
	Firm's address 🕨 LOS ANGELES, CA 90024-3783 Phone no.	(310)	477-3924
			Form <b>990-T</b> (2016)

623711 01-18-17

Schedule A - Cost of Goods	Sold. Enter	method of inven	tory v	aluation 🕨 N/A					
1 Inventory at beginning of year	1		6	Inventory at end of yea	ır		6		
2 Purchases	2			Cost of goods sold. Su					
3 Cost of labor	3		]	from line 5. Enter here	and in P	Part I,			
4 a Additional section 263A costs			1	line 2			7		
(attach schedule)	4a		8	Do the rules of section	263A (v	vith respect to		Yes	No
<b>b</b> Other costs (attach schedule)	4b			property produced or a	acquired	for resale) apply to			
5 Total. Add lines 1 through 4b									
Schedule C - Rent Income (F (see instructions)	rom Real	Property and	d Pe	rsonal Property	Lease	ed With Real Pro	perl	ty)	
1. Description of property									
(1)									
(2)									
(3)									
(4)									
	2. Rent receive	ed or accrued						and a state all a line and	
(a) From personal property (if the percer rent for personal property is more tha 10% but not more than 50%)		of rent for p	ersonal	onal property (if the percenta property exceeds 50% or if ed on profit or income)	age	<b>3(a)</b> Deductions directly columns 2(a) a	r conne nd 2(b)	cted with the income (attach schedule)	in
(1)									
(2)									
(3)									
(4)									
Total	Ο.	Total			Ο.				
(c) Total income. Add totals of columns 2(a here and on page 1, Part I, line 6, column (A	A)	🕨			0.	(b) Total deductions. Enter here and on page 1, Part I, line 6, column (B)			0.
Schedule E - Unrelated Debt-	-Financed	Income (see	instru	ctions)					
			2	Gross income from		3. Deductions directly cor to debt-finance		perty	
1. Description of debt-finan	ced property			or allocable to debt- financed property	(a)	Straight line depreciation (attach schedule)		(b) Other deduction (attach schedule	
(1)									
(2)									
(3)									
(4)									
<ol> <li>Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)</li> </ol>	of or a debt-fina	adjusted basis llocable to nced property schedule)	6	Column 4 divided by column 5		7. Gross income reportable (column 2 x column 6)		<b>8.</b> Allocable deduc (column 6 x total of c 3(a) and 3(b))	olumns
(1)				%					
(2)			1	%					
(3)				%			+		
(4)				%			+		
						nter here and on page 1, lart I, line 7, column (A).		Enter here and on pa Part I, line 7, columr	
Totals						(	).		0.
Total dividends-received deductions inclu					·····		•		0.

Form 990-T (2016)

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Form 990-T (2016) MUSEUM ASSOCIATES 95-2264067 Pag						Page 4					
Schedule F - Interest, A	Annuitie	es, Royal	ties, ar	nd Rent	s From C	ontrolle	ed Organiz	atio	<b>ns</b> (see ins	struction	s)
				Exempt (	Controlled O	rganizatio	ons				
1. Name of controlled organizat	1. Name of controlled organization 2. Employer identification number		ation	3. Net unrelated income (loss) (see instructions)		<b>4.</b> Total of specified payments made		<b>5.</b> Part of column 4 that is included in the controlling organization's gross income		trolling	6. Deductions directly connected with income in column 5
(1)											
(2)											
(3)											
(4)											
Nonexempt Controlled Organiz	zations										
7. Taxable Income		nrelated income ee instructions)		9. Total	of specified pay made	nents	<b>10.</b> Part of colur in the controlli gross	mn 9 tha ng orgar income	nization's		ductions directly connected i income in column 10
(1)											
(2)											
(3)											
(4)											
							Add colum Enter here and line 8, c		e 1, Part I, A).		ld columns 6 and 11. ere and on page 1, Part I, line 8, column (B).
Totals									0.		0.
Schedule G - Investme (see instr		me of a S	Sectior	n 501(c)(	7), (9), or	(17) Or	ganization				
1. Descr	iption of inco	ome			2. Amount of	income	3. Deductions directly connected (attach schedule) 4. Set-asides (attach schedule)				<b>5.</b> Total deductions and set-asides (col. 3 plus col. 4)
(1)											
(2)											
(3)											
(4)											
Tatala					Enter here and Part I, line 9, co	lumn (A).					Enter here and on page 1, Part I, line 9, column (B).
Schedule I - Exploited	Exempt				r Than Ac	. ٥ Ivertisi	ng Income	•			0.
(see instru	ctions)										
1. Description of exploited activity	unrelated incom	Gross business e from business	directly o with pro of uni	penses connected oduction related s income	4. Net incon from unrelated business (co minus colum gain, comput through	I trade or Jumn 2 n 3). If a e cols. 5	<b>5.</b> Gross inco from activity t is not unrelat business inco	hat ed	attribut	benses table to mn 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)											
(2) (3)											
(3)											
(4)											
	page 1	re and on , Part I, col. (A).	page 1	re and on I, Part I, col. (B).		•					Enter here and on page 1, Part II, line 26.
Totals	I ·	0.		0.							0.
Schedule J - Advertisi											
Part I Income From I	Periodic	als Repo	orted o	n a Con	solidated	Basis					
1. Name of periodical		<b>2.</b> Gross advertising income		<b>3.</b> Direct ertising costs	or (loss) (c col. 3). If a g	ising gain ol. 2 minus ain, compute arough 7.	5. Circulat income		6. Read		7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)											
(1) (2) (3)											
(3)											
(4)											

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Totals (carry to Part II, line (5)) .....

Ο.

Ο.

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Form 990-T (2016) MUSEUM ASSOCIATES

(1) (2) (3) (4)

Totals from Part I

Totals, Part II (lines 1-5)

columns 2 through 7 on a line-by-line basis.)

#### 1. Name of periodical 2. Gross advertising income 3. Direct advertising costs 4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7. 5. Circulation income

0

0.

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in

Enter here and on page 1, Part I, line 11, col. (B).

0

0

Enter here and on page 1, Part I, line 11, col. (A).

1. Name	2. Title	<b>3.</b> Percent of time devoted to business	4. Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
fotal. Enter here and on page 1, Part II, line 14			

Form 990-T (2016)

6. Readership

costs

4530\_\_\_1

0.

0.

Page 5

7. Excess readership

costs (column 6 minus column 5, but not more than column 4).

> Enter here and on page 1, Part II, line 27.

1

FORM 990-T	INCOME (LOSS) FROM PARTNERSHIPS	STATEMENT
	AND S CORPORATIONS	

DESCRIPTION	AMOUNT
CARMEL PARTNERS INVESTMENT FUND IV	1,313.
DUNE REAL ESTATE FUND III, LP	-2,104.
HACKMAN CAPITAL EQUIPMENT FUND, LP	-887.
PCCP EQUITY VI, LP	-2,645.
METROPOLITAN REAL ESTATE PARTNERS 2008 DISTRESSED	
CO-INVESTMENT FUND, L.P.	122.
METROPOLITAN REAL ESTATE PARTNERS GLOBAL II, LP	69.
METROPOLITAN REAL ESTATE PARTNERS SECONDARIES FUND, LP	11,983.
SANDBRIDGE CONSUMER FUND I, LP	-142,550.
GLOBAL WATER OPPORTUNITIES FUND, LLC	-23,766.
PRAESIDIAN ICG INVESTORS LLC	38,175.
TPP II ANNEX FUND, LP	14,330.
HACKMAN CAPITAL REAL ESTATE FUND II, LP	-2,334.
TOTAL TO FORM 990-T, PAGE 1, LINE 5	-108,294.

FORM 990-T		NET	OPERATING LOSS	DEDUCTION	STATEMENT
TAX YEAR	LOSS	SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
06/30/10		13,087.	13,087.	0.	0.
06/30/13		22,113.	22,113.	0.	0.
06/30/15		205,100.	0.	205,100.	205,100.
06/30/16		184,889.	0.	184,889.	184,889.
NOL CARRYO	VER AV	AILABLE THIS	YEAR	389,989.	389,989.

Form <b>5471</b>	Information Return of U.S. Persons With Respect To Certain Foreign Corporations For more information about Form 5471, see www.irs.gov/form5471					OME	3 No. 1545	-0704		
(Rev. December 2015)	Information furnished for the foreign corporation's annual accounting period (tax year required by					Atta	Attachment			
Department of the Treasury Internal Revenue Service	section 898)	(see instructio	ons) beginning JAN	r1,	2016, and endin	g DEC 31	, 201	6 Sequ	uence No.	121
Name of person filing this retu	rn				A Identifying nun	nber				
MUSEUM ASSOCIATES					95-2264067					
Number, street, and room or suite r	io. (or P.O. box nui	mber if mail is no	ot delivered to street add	lress)	B Category of file	r (See instruct	ions. Check a	applicable	box(es)):	
5905 WILSHIRE BLVD.						1 (repealed)	2	3 X	4	5
City or town, state, and ZIP co LOS ANGELES, CA 900					<b>C</b> Enter the total p	-	-	-	-	ock 10.70 %
	JUL 1		, 2016 , and en	idina JU	you owned at th N 30		017	ung periot		10.70 /0
<b>D</b> Check if any excepted spec	cified foreign fin	ancial assets		-	nstructions)	,				
E Person(s) on whose behal	f this informatio	n return is file	ed:							
(1) Name			(2) Add	dress		(3) Identifyi	ng number -	. ,	k applicabl	<u> </u>
								Shareholder	Officer	Director
MUSEUM ASSOCIATES		5905 WILS	HIRE BLVD. LOS	S ANGEL	ES CA 90036	95-226406	7	X		
	rwise indicate	d.	es. All information	must be	in English. All amo	unts <b>must</b> b	e stated in	U.S. dolla	rs	
1a Name and address of for COMMONWEALTH OPPO	RTUNITY (C	AYMAN) FU				98-	oloyer identifi 0661892			
GARDENIA COURT, S		45 MARKE	ET ST.			<b>b(2)</b> Refe	erence ID nur	nber (see i	nstructions	3)
CAMANA BAY KYI-11 CAYMAN ISLANDS	.03					c Cou	ntry under w	hose laws	incornorati	ed
							MAN ISLA		meorporati	50
incorporation	ncipal place of b	ousiness	f Principal business activity code number	g trai	Principal business a	ctivity		1 Function	al currency	1
05/05/10 UNITED S		6	523900		ad also as a		UNITED S	TATES,D	OLLAR	
<ul> <li>Provide the following info</li> <li>a Name, address, and identi</li> </ul>		* i				h IfallS	income tax r	eturn was t	filed enter	
N/A	inying number c				olutoo	<b>b</b> If a U.S. income tax return was filed, enter:				
						(I) Laxable II	ncome or (los	is)	(after all cr	edits)
c Name and address of fore	ian corporation	o'e etatutory o	r resident agent		Name and address	(including co	rnorata dana	tmont if a	nnlicable)	of
in country of incorporation		i s statutory o	r resident agent		person (or persons corporation, and th	s) with custod	y of the book	s and reco	rds of thé t	foreign
N/A					N/A					
Schedule A Stock	of the Fo	reign Cor	poration							
						· · ·	mber of shar			-
	(a) Desc	cription of eac	h class of stock				ing of annual ting period		(ii) End of a ccounting	
COMMON							455,8	377		177,482
								_		
LHA For Paperwork Reduct	ion Act Notice,	see instructio	ons.			<u>I</u>		Form	<b>5471</b> (Re	ev. 12-2015)

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## MUSEUM ASSOCIATES

Form 5471 (Rev. 12-2015)

Schedule B U.S. Shareholders of Foreign Corporation (c) Number of (d) Number of (a) Name, address, and identifying (e) Pro rata share (b) Description of each class of stock held by shareholder. shares held at shares held at end of annual of subpart F beginning of annual accounting period number of shareholder Note: This description should match the corresponding income (enter as a percentage) accounting period description entered in Schedule A, column (a). MUSEUM ASSOCIATES COMMON 7,029 5905 WILSHIRE BLVD. LOS ANGELES CA 90036 95-2264067

## Schedule C Income Statement

**Important:** Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules). However, if the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for DASTM corporations.

			Functional Currency	U.S. Dollars
	1a Gross receipts or sales	1a		
	b Returns and allowances	1b		
	c Subtract line 1b from line 1a			
	2 Cost of goods sold			
me	3 Gross profit (subtract line 2 from line 1c)	3		
Income	4 Dividends			103,837.
<u>_</u>	5 Interest			8,731,088.
	6a Gross rents			
	<b>b</b> Gross royalties and license fees			
	7 Net gain or (loss) on sale of capital assets			
	8 Other income (attach statement) SEE STATEMENT 3	8		15,931,355.
	9 Total income (add lines 3 through 8)	9		24,766,280.
	10 Compensation not deducted elsewhere			
	11a Rents			
	<b>b</b> Royalties and license fees			
JS	12 Interest	12		3,271,572.
tior	13 Depreciation not deducted elsewhere			
Deductions	14 Depletion			
Dec	15 Taxes (exclude provision for income, war profits, and excess profits taxes)			
_	16 Other deductions (attach statement - exclude provision for income, war profits,			
	and excess profits taxes) SEE STATEMENT 4	16		10,969,297.
	17 Total deductions (add lines 10 through 16)	17		14,240,869.
	18 Net income or (loss) before extraordinary items, prior period adjustments, and			
	the provision for income, war profits, and excess profits taxes (subtract line			
me	17 from line 9)	18		10,525,411.
DCO	19 Extraordinary items and prior period adjustments	19		
Net Income	20 Provision for income, war profits, and excess profits taxes			
ž				
	21 Current year net income or (loss) per books (combine lines 18 through 20)	21		10,525,411.
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## 

Schedule E Income, War Profits, and Excess Profits Taxes Paid or Accrued

### Schedule F Balance Sheet

**Important:** Report all amounts in U.S. dollars prepared and translated in accordance with U.S. GAAP. See instructions for an exception for DASTM corporations.

	Assets	(a) Beginning of annual accounting period	<b>(b)</b> End of annual accounting period		
1	Cash		1		2,286,951.
2a	Trade notes and accounts receivable		2a		
b	Less allowance for bad debts			(	) ( )
3	Inventories				
4	Other current assets (attach statement)	SEE STATEMENT 5	4		73,064,516.
5	Loans to shareholders and other related persons				
6	Investment in subsidiaries (attach statement)				
7	Other investments (attach statement)				93,308,532.
8a	Buildings and other depreciable assets				
b	Less accumulated depreciation		8b	(	) ()
9a					
b	Less accumulated depletion			(	) ()
10	Land (net of any amortization)		10		
11	Intangible assets:				
a	Goodwill				
b	Organization costs		11b		
C	Patents, trademarks, and other intangible assets				
d	Less accumulated amortization for lines 11a, b, and c			(	) ()
12	Other assets (attach statement)		12		
13	Total assets		13		168,659,999.
	Liabilities and Shareho	Iders' Equity			
14	Accounts payable		14		
15	Other current liabilities (attach statement)	SEE STATEMENT 7	15		75,351,467.
16	Loans from shareholders and other related persons		16		
17	Other liabilities (attach statement)				
18	Capital stock:				
а	Preferred stock		18a		
b	Common stock				
19	Paid-in or capital surplus (attach reconciliation)				
20	Retained earnings				93,308,532.
21	Less cost of treasury stock			(	) ( )
22	Total liabilities and shareholders' equity				168,659,999.
					Form <b>5471</b> (Rev. 12-2015)

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S	chedule G Other Information						
						Yes	No
1	During the tax year, did the foreign corporation own at least a 10% interpartnership?						X
	If "Yes," see the instructions for required statement.						
2	During the tax year, did the foreign corporation own an interest in any t	rust?					Х
3							
	from their owners under Regulations sections 301.7701-2 and 301.770	)1-3?					X
	If "Yes," you are generally required to attach Form 8858 for each entity (	. ,					
4	During the tax year, was the foreign corporation a participant in any cos	st sharing arrangement?					X
5	During the course of the tax year, did the foreign corporation become a	participant in any cost sha	ing arrangement?				X
6	During the tax year, did the foreign corporation participate in any report	table transaction as defined	in Regulations section 1.6011-	4 <b>?</b> .			X
	If "Yes," attach Form(s) 8886 if required by Regulations section 1.6011-4(c)(3)(i)(G).						
7	During the tax year, did the foreign corporation pay or accrue any foreig	gn tax that was disqualified	for credit under section				
	901(m)?						Х
8	During the tax year, did the foreign corporation pay or accrue foreign ta	axes to which section 909 a	oplies, or treat foreign taxes tha	t			
	were previously suspended under section 909 as no longer suspended	?					X
S	chedule H Current Earnings and Profits						
In	portant: Enter the amounts on lines 1 through 5c infunctiona	al currency.					
1	Current year net income or (loss) per foreign books of account			1			
2	Net adjustments made to line 1 to determine current earnings and						
	profits according to U.S. financial and tax accounting standards	Net	Net				
	(see instructions): Additions Subtractions						
a	a Capital gains or losses						
b	Depreciation and amortization						
C	Depletion						
d	Investment or incentive allowance						

Enter exchange	rate used for line 5d 🕨
Schedule I	Summary of Shareholder's Income From Foreign Corporation

c Combine lines 5a and 5b

Current earnings and profits (line 1 plus line 3 minus line 4)

DASTM gain or (loss) for foreign corporations that use DASTM

d Current earnings and profits in U.S. dollars (line 5c translated at the appropriate exchange rate as defined in section 989(b)

Total net subtractions

e Charges to statutory reserves ......f Inventory adjustments ......

Taxes

Other (attach statement)

If item E on page 1 is completed, a separate Schedule I must be filed for each Category 4 or 5 filer for whom reporting is furnished on this Form 5471. This schedule I is being completed for:

Nai	ne of U.S. shareholder 🕨 Identifying number 🕨		-	
1	Subpart F income (line 38b, Worksheet A in the instructions)	1		
2	Earnings invested in U.S. property (line 17, Worksheet B in the instructions)	2		
3	Previously excluded subpart F income withdrawn from qualified investments (line 6b, Worksheet C in the instructions)	3		
4	Previously excluded export trade income withdrawn from investment in export trade assets (line 7b, Worksheet D in			
	the instructions)	4		
5	Factoring income	5		
6	Total of lines 1 through 5. Enter here and on your income tax return	6		
7	Dividends received (translated at spot rate on payment date under section 989(b)(1))	7		
8	Exchange gain or (loss) on a distribution of previously taxed income	8		
•	Was any income of the foreign corporation blocked?		Yes	No
•	Was any income of the foreign corporation blocked? Did any such income become unblocked during the tax year (see section 964(b))?			
	the answer to either question is "Yes," attach an explanation.			

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	1

f g

h

Total net additions

and the related regulations)

3

4

5a

b

Form **5471** (Rev. 12-2015)

5a

5b

5c

5d

95-2264067 Page **4** 

NET GAIN ON INVESTMENTS

15,931,355.

TOTAL TO 5471, SCHEDULE C,	LINE 8			15,931,3	355.
FORM 5471	OTHER	DEDUCTIONS		STATEMENT	4
DESCRIPTION		FUNCTIONAL CURRENCY	EXCHANGE RATE	U.S. DOLLA	٩R
DIVIDEND EXPENSE MANAGEMENT FEES COMMISSION EXPPENSES RESEARCH AND SOFTWARE EXPEN PROFESSIONAL FEES ADMINISTRATIVE FEES INCENTIVE ALLOCATION FROM C	WOMF LTD			18, 6,029, 1,187, 541, 332, 524, 2,334,	631 645 429 282 749 938
TOTAL TO 5471, SCHEDULE C,	LINE 16			10,969,:	297
FORM 5471	OTHER CU	RRENT ASSETS		STATEMENT	Į
DESCRIPTION		В	EG. OF ANNUAL ACCOUNTING PERIOD	END OF ANNU ACCOUNTING PERIOD	
DESCRIPTION					
REDEMPTIONS OF RECEIVABLE F	ROM CWOMF,	LTD		73,064,5	516

OTHER INCOME

FUNCTIONAL

CURRENCY

EXCHANGE

RATE

U.S. DOLLAR

FORM 5471

DESCRIPTION

FORM 5471	OTHER INVE:	STMENTS		STATEMENT	6
DESCRIPTION			BEG. OF ANNUAL ACCOUNTING PERIOD	END OF ANNU ACCOUNTINO PERIOD	
INVESTMENT IN COMMONW	EALTH OPPORTUNITY			93,308,	532.
TOTAL TO 5471, PAGE 3	, SCHEDULE F, LINE '	7		93,308,	532.
FORM 5471	OTHER CURRENT 1	LIABILIT	IES	STATEMENT	7
	OTHER CURRENT 1	LIABILIT	IES BEG. OF ANNUAL ACCOUNTING PERIOD	STATEMENT END OF ANNU ACCOUNTING PERIOD	JAL
FORM 5471	OTHER CURRENT 1	LIABILIT	BEG. OF ANNUAL ACCOUNTING	END OF ANNU ACCOUNTING PERIOD 75,310,	JAL 3

## SCHEDULE O (Form 5471)

(Rev. December 2012) Department of the Treasury Internal Revenue Service

Name of person filing Form 5471

## Organization or Reorganization of Foreign Corporation, and Acquisitions and Dispositions of its Stock

Information about Schedule 0 (Form 5471) and its instructions is at www.irs.gov/form5471

Attach to Form 5471.

Idontify	/ina	number	
IUCILLIN	/IIIU	IIUIIIDEI	

MUSEUM ASSOCIATES	95-2264067		
Name of foreign corporation	EIN (if any)	Reference ID number	
COMMONWEALTH OPPORTUNITY (CAYMAN) FUND LTD	98-0661892		

Important: Complete a separate Schedule O for each foreign corporation for which information must be reported.

## Part I To Be Completed by U.S. Officers and Directors

				-
(a) Name of shareholder for whom acquisition information is reported	(b) Address of shareholder	<b>(c)</b> Identifying number of shareholder	<b>(d)</b> Date of original 10% acquisition	<b>(e)</b> Date of additional 10% acquisition

## Part II To Be Completed by U.S. Shareholders

Note: If this return is required because one or more shareholders became U.S. persons, attach a list showing the names of such persons and the date each became a U.S. person.

	Sec	tion A - General Share	holder Information				
(a)			(b)				(C)
م) Name, address, and identifying	number	For shareholder's latest U.S. income tax return filed, indicate:				Date (if any) shareholder	
of shareholder(s) filing this s		(1) Type of return (enter form numbe	r) (2) Date return filed	(3) Internal Revenue Ser where filed	vice Center	return unde	information er section 604 ign corporatio
MUSEUM ASSOCIATES		990	03/16/17	E-FILED			
5905 WILSHIRE BLVD. LOS ANGELE	3						
95-2264067							
	ection B - U.S. Perso	ns Who Are Officers or	Directors of the Fore	ign Corporation			
(a) Name of U.S. officer or director	(a)			(c) Social security	number	Check a	(d) appropriate bx(es)
						Officer	Director
	•	Section C - Acquisit	ion of Stock				
(a)	(c) Date of	(d) Method of	Num	<b>(e)</b> ber of shares	e) nares acquired		
Name of shareholder(s) filing this schedule acquired		acquisition	acquisition	(1) Directly	(2) Indirectly	/ Coi	(3) nstructively
MUSEUM ASSOCIATES	COMMON	12/31/2016	PURCHASED	7,029			
612391 04-01-16 LHA For Paperwork I	Reduction Act Notice,	, see the Instructions fo		Sche	dule O (Forn	n <b>5471)</b> (R	ev. 12-2012
			86				

MUSEUM ASSOCIATES Schedule O (Form 5471)(Rev. 12-2012)

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(g) Name and address of person from whom shares were acquired	
COMMONWEALTH OPPORTUNITY GARDENIA COURT, SUITE 330	
CAMANA BAY, GRAND CAYMAN KYI-1103 CAYMAN ISLANDS	

#### Section D - Disposition of Stock

(a)	(b)	(c)	(d) Method of disposition	Numt	(e) per of shares disp	osed of
Name of shareholder disposing of stock	Class of stock	Date of disposition		(1) Directly	(2) Indirectly	(3) Constructively
(f) Amount received		Name and address	(g) of person to whom dis	position of stock was made		

#### Section E - Organization or Reorganization of Foreign Corporation

	(b)	(C)		
Nam	Identifying number (if any)	Date of transfer		
Assets tr	(d) ansferred to foreign corporation		(e) Description of assets transfer	red by or notes or
(1) Description of assets				gn corporation

## Section F - Additional Information

(a) If the foreign corporation or a predecessor U.S. corporation filed (or joined with a consolidated group in filing) a U.S. income tax return for any of the last 3 years, attach a statement indicating the year for which a return was filed (and, if applicable, the name of the corporation filing the consolidated return), the taxable income or loss, and the U.S. income tax paid (after all credits).

(b) List the date of any reorganization of the foreign corporation that occurred during the last 4 years while any U.S. person held 10% or more in value or vote (directly or indirectly) of the corporation's stock

(c) If the foreign corporation is a member of a group constituting a chain of ownership, attach a chart, for each unit of which a shareholder owns 10% or more in value or voting power of the outstanding stock. The chart must indicate the corporation's position in the chain of ownership and the percentages of stock ownership (see instructions for an example).

Schedule 0 (Form 5471)(Rev. 12-2012)

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SCHEDULE O GENERAL	SHAREHOLDER	INFORMAT	'ION STA	TEMENT 8	
(A) NAME, ADDRESS, AND IDENTIFYING NUMBER OF SHAREHOLDER(S) FILING THIS SCHEDULE	. ,		R'S LATEST U.S. FILED INDICATE:	(C) DATE SHAREHOLD ER LAST	
	(1) TYPE OF RETURN (ENTER FORM NUMBER)	(2) DATE RETURN FILED	(3) INTERNAL REVENUE SERVICE CENTER WHERE FILED	FILED IN-	
MUSEUM ASSOCIATES	990	03/16/17	E-FILED		

5905 WILSHIRE BLVD. LOS ANGELE 95-2264067